I. Purpose

Regular evaluation of individual faculty is essential to building and maintaining excellence in the instructional program. Evaluation should provide information about performance both to the faculty and his/her supervisor. This information serves as a base for professional improvement of the faculty, as well as for administrative decisions regarding the granting of tenure, assignment, and re-employment. As a result of the evaluation process, faculty can continue to polish existing skills. Therefore, the instructional program will continue to improve.

II. Responsibilities

A. Individual faculty shall participate in the process in accordance with the established policies and procedures.

B. The appropriate supervisors (division chair, program director, or coordinator) shall conduct classroom observations of faculty in their areas of responsibility, shall conduct evaluation conferences with faculty, and shall insure participation of faculty in the evaluation process.

C. The Dean of Arts and Sciences, Dean of Health Professions, and the Dean of Workforce and Public Service shall evaluate those with instructional responsibilities reporting to them, shall assist the Vice President of Instruction in assessing evaluation policies and procedures, and shall coordinate the faculty evaluation process in their areas of responsibility.

D. The Vice President of Instruction shall recommend the faculty evaluation policy to the President, shall develop appropriate procedures, and shall administer and verify the evaluation process. The Vice President of Instruction shall interpret and implement this policy.

III. Process
The evaluation of faculty addresses teaching, professional development, collegiality, and service. Student evaluations, supervisor observation, grade distribution/retention data, and professional portfolio will document these components. The process will culminate in an annual supervisor – faculty conference.

A. Student Evaluation of Faculty. Student evaluations shall occur for all faculty in all sections and deliveries taught every semester (including summer terms and minimesters).

Student evaluations shall be conducted as follows:
- All fall and spring courses 16 weeks or greater and summer courses 11 weeks or greater will have evaluations open for four weeks prior to the week of final exams.
- All other fall and spring course lengths, eight-week courses, and summer courses will have evaluations open for three weeks prior to the week of final exams.
- All minimester courses will have evaluations open for seven days prior to the day of final exams.
- All field courses will have evaluations open for seven days prior to the last class day.

Any course section with an enrollment of four or less will not be evaluated. However, if a faculty teaches multiple sections of the same course, the Office of Institutional Research & Effectiveness will combine multiple sections in the evaluation software in an effort to evaluate five or more students in the same course taught by the same faculty.

B. Observation by Supervisor (traditional, video, or virtual classroom). At least one classroom observation of tenured faculty will occur every three years. Classroom observations for tenure-track, tenure eligible and adjunct instructors will be yearly for the first five years, after which observation for tenure eligible faculty and adjunct faculty will occur at least every three years. The faculty or the division chair has the right to request more frequent observation.

C. Computer summaries of student evaluations, grade distribution, withdrawal. Provide the distribution and average scores for each item in the student evaluations, grade distribution and withdrawal rate for faculty.

D. Portfolio. Tenured, tenure-track and tenure eligible faculty will develop an ongoing portfolio, which may be either electronic or paper. The teaching portfolio is one of the components of the faculty evaluation process. The portfolio method of evaluation is designed to achieve four goals. First, and foremost, it is designed to give the faculty member an opportunity to create a portrait of their work. Although
certain minimal documents are required, the faculty member will determine what teaching materials best represent him or her. Second, the portfolio is designed to be ongoing rather than repetitive. The faculty member will not “recreate the wheel” each year, but will update the portfolio based on a natural progression. This will save time and needless paper. Third, the portfolio allows the faculty member to complement the view of his/her teaching contained in student evaluations with actual teaching techniques and materials used in the classroom. Fourth, the inclusion of activities outside the classroom recognizes the faculty member’s personal contributions to his/her department, division, profession, etc.,.

The portfolio will include the following:

1. a brief teaching philosophy,
2. sample syllabi,
3. sample assignments and exams,
4. presentations and publications,
5. an updated curriculum vitae (including committee assignments, service projects, and educational advancements), and
6. the Professional Development Plan (PDP).

The Professional Development Plan (PDP) documents the faculty’s proposed professional development activities for the following year and shall include:

1. progress in accomplishing last year’s Professional Development Plan,
2. goals for the current year,
3. means for accomplishing goals,
4. pertinent courses, workshops, or other resources needed to accomplish goals, and
5. reflective narrative.

Adjunct faculty will keep a teaching file of current syllabi, sample assignments, and sample tests. A portfolio is optional.

E. Evaluation Conference. Tenured, tenure-track, tenure eligible, and active adjunct faculty and their supervisors will meet annually. The faculty and supervisor shall review the following materials at this conference:

1. Student Evaluation of Faculty Forms if available. The faculty shall bring all of the original forms to the conference.
2. Traditional, Video, or Virtual Classroom Observation Summary when available. The supervisor shall submit a copy of the summary to the faculty in a timely manner, but no later than one week prior to the conference. Internet and hybrid courses should receive periodic review as agreed upon by the division chair and faculty member.
3. **Computer Summaries of Student Evaluations and Grade Distribution/Retention Data.** The faculty shall bring the summaries to the conference. The supervisor shall bring the appropriate comparative data. Internet and hybrid classes should be included in these summaries.

4. **Collegiality.** The supervisor and the faculty will discuss the faculty’s ability to function as a cooperative member within the department and the college.

5. **Professional Development Plan (PDP) Status Report**

6. **Portfolio.** The faculty shall submit the portfolio by the supervisor’s deadline.

7. **Student Advising.** What are the strengths and weaknesses of the faculty as an advisor?

8. **Assigned Administrative Duties Reviewed**

During the conference, the supervisor and faculty will discuss the above components with the purpose of arriving at a mutual understanding of the faculty’s strengths and areas where improvement is needed. The Professional Development Plan may be modified to reflect appropriate steps to make the necessary improvements as agreed upon by supervisor and faculty. The supervisor should add comments to the Faculty Evaluation Summary form, sign the evaluation summary, and return it to the faculty for signature. If the faculty disagrees with the official evaluation summary and/or comments, the faculty should sign at the appropriate place on the Faculty Evaluation Summary form and state the reasons for the disagreement. A copy of the official, signed Faculty Evaluation Summary form shall be given to the faculty in a timely manner and another copy shall be filed in the division chair’s office, after which the original shall be forwarded to the appropriate dean for review and holding.
## FACULTY PROFILE

### TENURED FACULTY REVIEW

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<th>FREQUENCY</th>
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| TENURE-TRACK AND TENURE ELIGIBLE FACULTY REVIEW |
| FREQUENCY |
| Every Semester (including summer terms and minimesters) |

| ADJUNCT FACULTY REVIEW |
| FREQUENCY |
| Every Semester (including summer terms and minimesters) |

### 1. Student Evaluations (all sections including Internet and hybrid)

- **TENURED FACULTY REVIEW**: Every Semester (including summer terms and minimesters)
- **TENURE-TRACK AND TENURE ELIGIBLE FACULTY REVIEW**: Every Semester (including summer terms and minimesters)
- **ADJUNCT FACULTY REVIEW**: Every Semester (including summer terms and minimesters)

### 2. Classroom Observation (traditional, video or virtual)

- **TENURED FACULTY REVIEW**: Once every three years
- **TENURE-TRACK AND TENURE ELIGIBLE FACULTY REVIEW**: Yearly, for the first five years, and then once every three years.
- **ADJUNCT FACULTY REVIEW**: Yearly, for the first five years, and then once every three years.

### 3. Professional Development Plan (PDP)

- **TENURED FACULTY REVIEW**: Yearly
- **TENURE-TRACK AND TENURE ELIGIBLE FACULTY REVIEW**: Yearly
- **ADJUNCT FACULTY REVIEW**: Optional

### 4. Portfolio Required

- **TENURED FACULTY REVIEW**: Ongoing
- **TENURE-TRACK AND TENURE ELIGIBLE FACULTY REVIEW**: Ongoing
- **ADJUNCT FACULTY REVIEW**: Ongoing

### 5. Evaluation Conference

- **TENURED FACULTY REVIEW**: Complete annually between February 1 and August 15 at the discretion of the chair (regardless of student evaluation cycle)
- **TENURE-TRACK AND TENURE ELIGIBLE FACULTY REVIEW**: Complete annually before April 15 (regardless of student evaluation cycle)
- **ADJUNCT FACULTY REVIEW**: No specific due date. Complete annually for any active adjunct faculty.

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**EVALUATION CONFERENCE**