

McLennan County Junior College District
Annual Financial Report
August 31, 2010 and 2009

Introductory Section

McLennan County Junior College District

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McLennan County Junior College District

Board of Trustees

	<u>Term Expires</u>
Officers:	
Randy Cox - Chairman Waco, Texas	2014
Members:	
Pauline Chavez, Waco, Texas	2016
Donald Hay, Waco, Texas	2014
K. Paul Holt, Waco, Texas	2014
James Lewis, Waco, Texas	2016
Bob Sheehy, Jr., Waco, Texas	2012
Geneva Watley, Waco, Texas	2012

Principal Administrative Officers

Johnette McKown	President
Gene Gooch	Vice President, Finance and Administration
Ann Kirch	Vice President, Instruction
Al Pollard	Vice President, Program Development
Santos Martinez	Vice President, Student Services
Paul Illich	Vice President, Research, Planning and Information Technology
Terry Lechler	Director of Financial Services

Financial Section



Independent Auditors' Report

The Board of Trustees
McLennan County Junior College District:

We have audited the accompanying financial statements of the business-type activities and the discretely presented component unit of McLennan County Junior College District (the District) as of and for the years ended August 31, 2010 and 2009, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the District's management. Our responsibility is to express opinions on these financial statements based on our audits. The financial statements of the McLennan Community College Foundation (the Foundation), a discretely presented component unit of the District, as of and for the years ended August 31, 2010 and 2009 were not audited in accordance with *Government Auditing Standards*.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the discretely presented component unit of McLennan County Junior College District as of August 31, 2010 and 2009, and the respective changes in financial position and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 18, 2010, on our consideration of the District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis on pages 3 through 17 is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The supplemental information on pages 43 through 46 is presented for purposes of additional analysis and is not a required part of the basic financial statements. The accompanying schedules of expenditures of federal and state awards on pages 47 through 51 are presented for purposes of additional analysis as required by U. S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-profit Organizations*, and the *Uniform Grant Management Standards*, and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole. The statistical section on pages 52 through 72 have not been subjected to the auditing procedures applied in the audit of the basic financial statements; and, accordingly, we express no opinion on them.

Jayns, Reitmeyer, Boyd & Thewell, P.C.

November 18, 2010

MANAGEMENT'S DISCUSSION AND ANALYSIS

McLennan County Junior College District's management discussion and analysis of its financial condition and operating results provides an overview of its financial activity and assists the reader in understanding noteworthy financial issues for the years ending August 31, 2010 and 2009.

McLennan County Junior College District (the District) is a two-year public community college district, a political subdivision of the State of Texas. To accomplish its mission on a continuing basis, the District must maintain its financial health for the long term. In order to accomplish this financial stability, the District strives to accumulate net assets to ensure sufficient reserves are available for new program implementation, to expand existing programs, and to be prepared for operational risks that might occur.

As stipulated by the Texas Higher Education Coordinating Board, the District has adopted the special purpose governments engaged only in business-type activities format, as permitted in GASB Statement No. 35. Business-type activity reporting is a category of proprietary funds referred to as enterprise funds. Under this conceptual model, Texas public community colleges, including the District, are considered "special purpose governments" formed to provide a single program for which fees are charged to external users for goods and services.

The District has prepared the financial statements using the economic resources measurement focus and the accrual basis of accounting. This model provides information about the long-term effects of short-term decisions, primarily by including the cost of consuming the capital assets used in providing services. Reporting is based upon all applicable Governmental Accounting Standards Board (GASB) pronouncements as well as Financial Accounting Standards Board (FASB) standards issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements.

Financial statements for the District's component unit, McLennan Community College Foundation (the Foundation), are issued independently of the District. The Foundation's financial information for fiscal years 2010 and 2009 is shown in separate columns on the District's basic financial statements. More details on the Foundation are in Note 1 in the Notes to Financial Statements, and complete financial statements for the Foundation can be obtained from the Foundation at 1400 College Drive, Waco, Texas 78708.

Brief Discussion of Basic Financial Statements

The required financial statements, according to GASB Statement No. 34, under business-type activity reporting are:

1. Statement of Net Assets
2. Statement of Revenues, Expenses, and Changes in Net Assets
3. Statement of Cash Flows

Relationships among the statements are: (1) the Statement of Net Assets shows the status of the financial resources after the revenues and expenses have been recorded for the year; (2) the Statement of Revenues, Expenses, and Changes in Net Assets describes the “why” of how net assets increased or decreased during the year; and (3) the Statement of Cash Flows uses the cash and cash equivalents from the Statement of Net Assets and details the types of inflows and outflows that occur during the year. A brief description of each statement, which explains the differences in the information provided, follows.

Statement of Net Assets

The Statement of Net Assets includes all assets and liabilities using the accrual basis of accounting. The District’s net assets are one indicator of its financial health. Over time, increases or decreases in net assets are indicators of the improvement or erosion of the District’s financial health when considered with non-financial facts such as enrollment levels and the condition of the facilities.

Statement of Revenues, Expenses, and Changes in Net Assets

The Statement of Revenues, Expenses, and Changes in Net Assets presents the revenues earned and the expenses incurred during the year. Activities performed by the District are classified as either operating or non-operating activities. Revenues received from taxpayers in the form of tax levies are considered non-operating revenues. In addition, state appropriations and receipts from federal, state and local grants and contracts are treated as non-operating revenues. Since taxes, state appropriations and grants are three of the four primary sources of revenue (student tuition and fees are the fourth source) for general District operations, it is not unusual and will likely be a typical picture to have an operating loss on the Statement of Revenues, Expenses, and Changes in Net Assets. This deficit represents the net costs of services to students that must be covered by other sources of revenue such as taxes, state appropriations and grants. Depreciation, which expenses the cost of the asset over its expected useful life, is recognized as an operating expense.

Statement of Cash Flows

The Statement of Cash Flows presents information related to cash inflows and outflows summarized by operating, capital, and noncapital financing and investing activities. This statement helps users assess: (1) the District’s ability to generate future cash flows; (2) its ability to meet obligations as they come due; and (3) its need for external financing.

Condensed Financial Information

The statements below present condensed financial statements.

The following summary shows a condensed version of the Statement of Net Assets:

Statements of Net Assets

(Dollars in Millions)

	August 31,					
	2010		2009		2008	
	Amount	Percent	Amount	Percent	Amount	Percent
Assets						
Current assets	\$ 32.5	19.96%	\$ 31.5	20.38%	\$ 64.7	43.28%
Noncurrent assets:						
Capital assets, net	126.9	77.95%	117.1	75.74%	75.8	50.70%
Other assets	<u>3.4</u>	2.09%	<u>6.0</u>	3.88%	<u>9.0</u>	6.02%
Total assets	<u>162.8</u>	100.00%	<u>154.6</u>	100.00%	<u>149.5</u>	100.00%
Liabilities						
Current liabilities	18.4	15.30%	18.0	15.86%	17.3	15.87%
Noncurrent liabilities	<u>101.9</u>	84.70%	<u>95.5</u>	84.14%	<u>91.7</u>	84.13%
Total liabilities	<u>120.3</u>	100.00%	<u>113.5</u>	100.00%	<u>109.0</u>	100.00%
Net Assets						
Invested in capital assets, net of related debt	33.2	78.12%	29.4	71.53%	29.3	72.35%
Restricted, expendable	5.1	12.00%	4.4	10.71%	3.8	9.38%
Unrestricted	<u>4.2</u>	9.88%	<u>7.3</u>	17.76%	<u>7.4</u>	18.27%
Total net assets	\$ <u>42.5</u>	100.00%	\$ <u>41.1</u>	100.00%	\$ <u>40.5</u>	100.00%

A description of each category follows.

ASSETS:

Current Assets

Cash, Cash Equivalents, and Investments

Cash and cash equivalents consist of cash in the District's bank accounts and investments in cash equivalents including certificates of deposit, TexPool, Texas Term, Lone Star Investment Pool, flexible repurchase agreements, the American Bank cash management account, and the Merrill Lynch cash management account. In addition, all of the proceeds from bonds that will be used within the next fiscal year are classified as current assets.

Accounts Receivable, Net

Accounts receivable relates to several transactions including student installment plans for tuition and fee billings, third-party student and fee billings, and receivables from grant awards and financial aid. The receivables are reported net of allowance for doubtful accounts.

Prepaid Expenses

Prepaid expenses are costs that relate to activities applicable to future periods. Examples include student scholarships for the subsequent fall semester, prepaid insurance premiums, and any other miscellaneous expenditures that relate to the subsequent fiscal year.

Inventories

The District maintains inventories for internal departmental use (e.g., postage, stationery, and paper).

Noncurrent Assets

Restricted Cash, Cash Equivalents, and Investments

Restricted cash and cash equivalents include unspent proceeds from bonds that are dedicated to capital projects and are not projected to be used during the next fiscal year.

Capital Assets, Net

Capital assets consist of land, infrastructure, buildings, equipment, collections, and library books, and are reported net of accumulated depreciation.

Other Assets

Other assets represent the bond issuance costs for the Series 2005 Refunding Limited Tax Bonds, the Series 2006 Refunding Revenue Bonds, the Series 2007 Tax Bonds, the Series 2009 Revenue Bonds, and the Series 2010 Revenue Bonds. These costs will be amortized over the life of the bonds.

LIABILITIES:

Current Liabilities

Student Refunds Payable, Accounts Payable and Accrued Liabilities

At August 31, 2008, the District showed a liability for student refunds payable. This payable represented the amount that the District owed students for financial aid awards or loans. These awards are credited to student accounts and after the tuition and fees are deducted, the balance is refunded to students. The District disburses these funds to students after the end of the fiscal year. Cash from third-party student loans for fall 2010 and fall 2009 was received subsequent to August 31, 2010 and 2009, causing the student refunds payable to revert to an account receivable

at August 31, 2010 and 2009. Accounts payable and accrued liabilities represent amounts due for goods and services received prior to the end of the fiscal year and salaries that accrued during the last week of August, but were not paid until September.

Funds Held for Others

Funds held for others are agency funds for which the District acts as custodian. Examples are various student clubs and organizations.

Deferred Revenue

Deferred revenue represents tuition and fees for students who registered in the summer for fall classes and student federal awards for the subsequent fall semester.

Bonds Payable - Current Portion

Current portion represents the principal portion of the District's long-term debt payable in the next fiscal year for both tax and revenue bonds.

Noncurrent Liabilities

Bonds Payable

Bonds payable in noncurrent liabilities represent the principal portion of the tax and revenue bonds that are due more than one year from year-end. This amount, when added to the current portion of long-term debt, represents the outstanding debt of the District.

NET ASSETS:

Net assets are classified according to restrictions or availability of assets for satisfaction of District obligations.

Invested in Capital Assets, Net of Related Debt

Invested in capital assets, net of related debt represents the net value of the District's capital assets (land, buildings, and equipment) less the related debt.

Restricted Expendable

Restricted expendable net assets include resources in which the District is legally or contractually obligated to spend in accordance with restrictions imposed by external third parties. These include: (1) scholarships and fellowships, (2) debt service funds to service the Series 1999 Limited Tax Bonds, the Series 2005 Refunding Limited Tax Bonds, the Series 2007 Limited Tax Bonds, the Series 2009 Revenue Bonds, and the Series 2010 Revenue Bonds, and (3) accumulated unspent capital funds from the Series 2007 Limited Tax Bonds, the Series 2009 Revenue Bonds, and the Series 2010 Revenue Bonds.

Unrestricted

Unrestricted net assets represent those balances from operational activities that have not been restricted by external parties to the District such as donors or grant agencies. This includes the District's capital improvement accounts since this board-designated balance is not restricted by external parties.

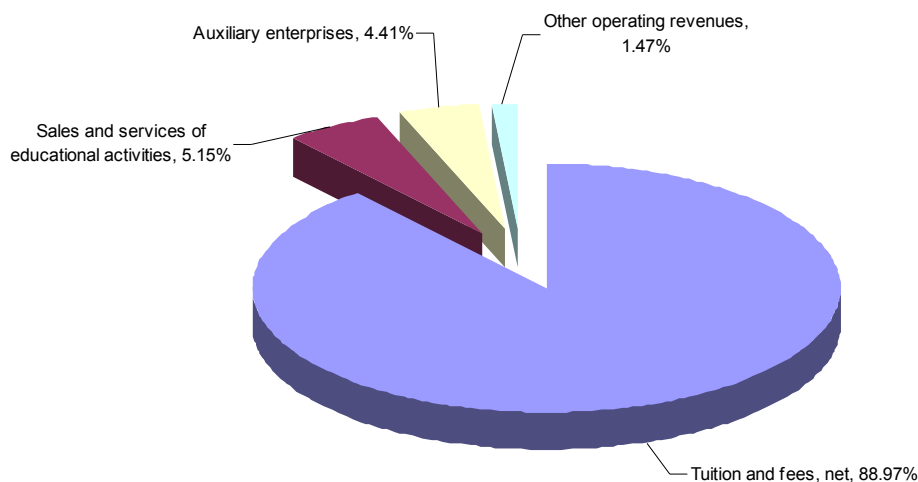
The following chart reflects a condensed version of the Statement of Revenues, Expenses, and Changes in Net Assets.

	<u>Year Ended August 31,</u>		
	<u>2010</u>	<u>2009</u>	<u>2008</u>
Operating revenues	\$ 13.6	12.1	11.1
Operating expenses	<u>(69.6)</u>	<u>(61.5)</u>	<u>(52.7)</u>
Operating loss	(56.0)	(49.4)	(41.6)
Nonoperating revenues	<u>57.4</u>	<u>50.0</u>	<u>47.4</u>
 Increase in net assets	 1.4	 0.6	 5.8
 Net assets, beginning of year	 <u>41.1</u>	 <u>40.5</u>	 <u>34.7</u>
 Net assets, end of year	 <u>\$ 42.5</u>	 <u>41.1</u>	 <u>40.5</u>

Operating revenues represent tuition and fees *minus* scholarships, financial aid awards, exemptions and remissions, sales and services of educational activities, and auxiliary enterprises.

	<u>2010</u>		<u>2009</u>		<u>2008</u>	
	<u>Amount</u>	<u>Percent</u>	<u>Amount</u>	<u>Percent</u>	<u>Amount</u>	<u>Percent</u>
Operating revenues (in millions):						
Tuition and fees, net	\$ 12.1	88.97%	\$ 10.6	87.60%	\$ 9.9	89.19%
Sales and services of educational activities	0.7	5.15%	0.8	6.61%	0.7	6.31%
Auxiliary enterprises	0.6	4.41%	0.5	4.13%	0.5	4.50%
Other	<u>0.2</u>	1.47%	<u>0.2</u>	1.65%	<u>0.0</u>	-
	<u>\$ 13.6</u>	100.00%	<u>\$ 12.1</u>	100.00%	<u>\$ 11.1</u>	100.00%

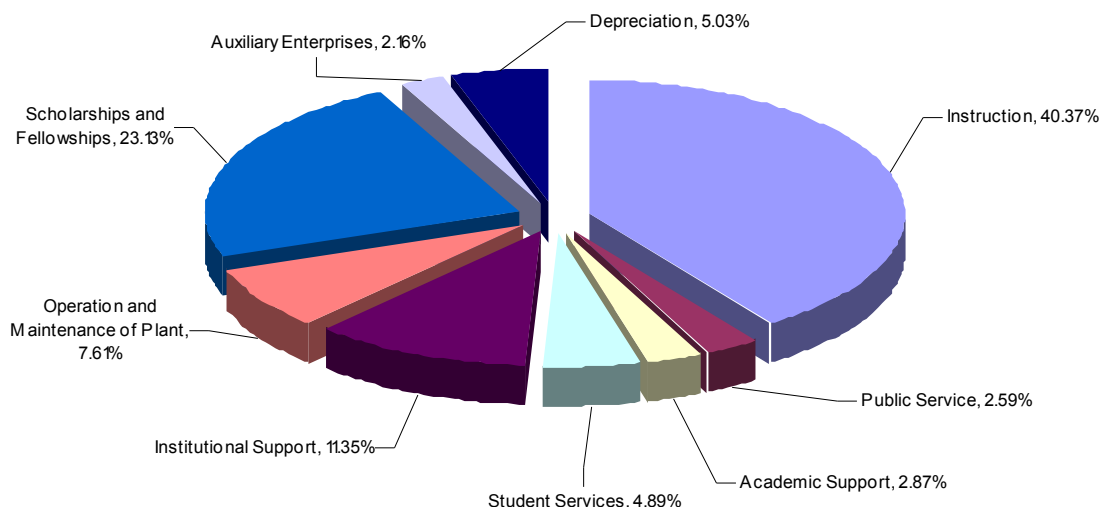
2010 Operating Revenues



Operating expenses represent salaries, benefits, depreciation and other operating expenses listed by function.

	2010		2009		2008	
	Amount	Percent	Amount	Percent	Amount	Percent
Operating expenses (in millions):						
Instruction	\$ 28.1	40.37%	\$ 28.2	45.85%	\$ 22.1	41.94%
Public service	1.8	2.59%	1.8	2.93%	1.7	3.23%
Academic support	2.0	2.87%	2.0	3.25%	1.8	3.42%
Student services	3.4	4.89%	3.0	4.88%	3.0	5.69%
Institutional support	7.9	11.35%	8.6	13.98%	8.0	15.18%
Operation and maintenance of plant	5.3	7.61%	4.6	7.48%	4.7	8.92%
Scholarships and fellowships	16.1	23.13%	9.6	15.61%	8.2	15.56%
Auxiliary enterprises	1.5	2.16%	1.6	2.60%	1.5	2.85%
Depreciation	3.5	5.03%	2.1	3.41%	1.7	3.23%
	<u>\$ 69.6</u>	100.00%	<u>\$ 61.5</u>	100.00%	<u>\$ 52.7</u>	100.00%

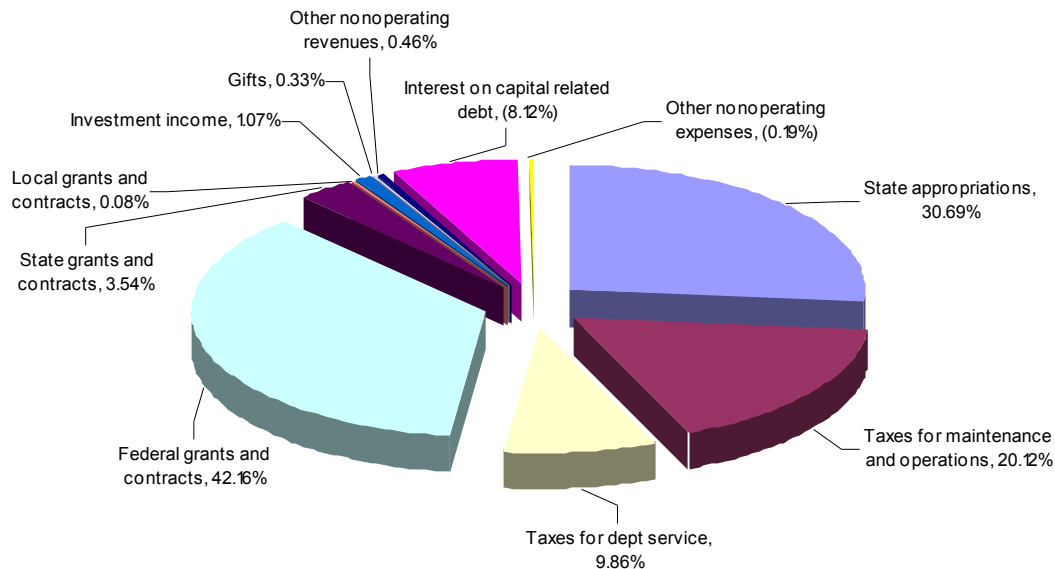
2010 Operating Expenses



Nonoperating revenues represent state appropriations, taxes for maintenance and operation, taxes for debt service, and federal, state and local grants and contracts. In addition, investment income and gifts are included in nonoperating revenues. *Nonoperating expenses* include interest on debt service, loss of disposal of capital assets and bond issuance amortization costs.

All categories are revenue except those with () around the percentage which represent expenses.

2010 Nonoperating Revenues (Expenses)



Statement of Cash Flows

The primary cash receipts from *operating activities* consist of tuition and fees, third-party student loans, and auxiliary enterprises and educational activities. Cash outlays include payment of wages, benefits, supplies, utilities, and scholarships.

State appropriations, taxes for maintenance and operation, and grants and contracts are the primary sources of *non-capital financing*. State appropriations, taxes and grants are required to be reflected as sources of revenue as non-operating, even though the District's budget depends on these funds to continue the current level of operations.

The main cash receipts for *capital and related financing activities* are the taxes for debt service and proceeds from issuance of revenue bonds. Primary cash outlays include the payments of bond principal and interest and the purchase of capital assets.

The main *investing activity* is the receipt of interest on investments.

The following schedule highlights the major components of the Statement of Cash Flows.

Statements of Cash Flows

(In Millions)

	Year Ended August 31,		
	2010	2009	2008
Cash used in operating activities	\$ (51.1)	(51.1)	(36.5)
Cash provided by non-capital financing activities	51.6	43.6	40.5
Cash used in capital-related financing activities	(5.3)	(36.8)	(27.5)
Cash provided by investing activities	<u>0.9</u>	<u>1.6</u>	<u>3.3</u>
Net decrease in cash and cash equivalents	(3.9)	(42.7)	(20.2)
Cash and cash equivalents, beginning of year	<u>27.4</u>	<u>70.1</u>	<u>90.3</u>
Cash and cash equivalents, end of year	<u>\$ 23.5</u>	<u>27.4</u>	<u>70.1</u>

Analysis of the District's Overall Financial Position and Results of Operations

The District continues to maintain a strong financial position. Its major revenue sources are state appropriations, property taxes, and student tuition and fees. While challenging the administration to maximize existing resources, the Board of Trustees has historically ensured the preservation of the District's resources and its ability to adequately fund its mission through a willingness to exercise its authority to increase property taxes and student tuition and fees when additional funds were required. They have further ensured the investment in the physical plant by supporting the sale of revenue bonds and tax bonds as well as dedicating \$250,000 annually

from the maintenance and operation property tax collections for capital improvements. The following analysis includes data from the fiscal years 2010, 2009, and 2008. Specifically addressed areas are those where significant changes occurred.

- The unrestricted net assets amount in fiscal year 2010 of \$4,188,688 represents a decrease of \$3,087,235 of the prior year's net assets. Of this amount, \$4,704,448 is available for general operations and it reflects a decrease of \$1,679,844 from fiscal year 2009. The decrease in total unrestricted net assets is due to the purchase of the Northwood and Lake Shore properties from unrestricted sources. The unrestricted net assets amount in fiscal year 2009 of \$7,275,923 represents a decrease of \$104,089 of the prior year's net assets. Of this amount, \$6,384,292 is available for general operations and it reflects an increase of \$42,162 from fiscal year 2008. The decrease in total unrestricted net assets during 2009 was due to unrestricted net assets which were used for equipment for three new buildings. Unrestricted net assets were \$7,380,012 in 2008.
- During 2010, the District generated a non-discounted total of \$19,866,254 for tuition and fees charged to credit and non-credit students attending classes at the District. This is an increase of \$4,485,104 or 29.16% from fiscal year 2009. The tuition rate increased \$3 per semester hour starting in spring 2010 and increased an additional \$12 per semester hour for the first summer session in 2010. Headcount enrollment increased 13.2% in fiscal year 2010 from fiscal year 2009. During 2009, the District generated a non-discounted total of \$15,381,150 for tuition and fees charged to credit and non-credit students attending classes at the District. This is an increase of \$1,160,585 or 8.16% from fiscal year 2008. The tuition rate increased \$3 per semester hour starting with the first summer session in 2009. Headcount enrollment increased to 9,132 in fiscal year 2009 from 7,903 in fiscal year 2008. During 2008, the District generated a non-discounted total of \$14,220,565 for tuition and fees charged to credit and non-credit students attending classes at the District.
- The District received \$24,218,252 from the federal government for 2010 for federal grants and contracts. This amount represents an increase of \$9,017,559 or 59.32% over fiscal year 2009. This increase is attributable to an increase in Title IV funding. Of the amount received in fiscal year 2010, \$20,952,634 was for Title IV financial aid to students. Specifically, the Pell grant award increased \$8,674,553 from fiscal year 2009 as a result of a 13% increase in the maximum Pell award a student can receive, an increase of 37% in the number of students receiving the Pell award in fiscal year 2010, and the ability to award the maximum Pell grant in summer sessions in fiscal year 2010. In fiscal year 2009, the District received \$15,200,693 in federal grants and contracts. Total federal grant and contract dollars in fiscal year 2008 were \$13,156,993.
- In 2010, the District received \$2,031,874 for state grants and contracts. This resulted in an increase of \$703,652 or 52.98% over fiscal year 2009. The primary reasons for this were an increase in Texas grants and the addition of the Alternative Teacher Certification grant. State grants were \$1,328,222 in 2009 and \$955,569 in 2008.
- The state appropriates dollars by formula reimbursement based on student contact hours, plus a specific insurance allocation and funding for professional nursing shortage

reduction. For fiscal year 2010, of the \$17,629,647 in state allocations, \$13,214,849 was available for education and general purposes by formula reimbursement, \$4,365,782 was restricted for insurance premiums and retirement, and \$49,016 was restricted for nursing shortage reduction funding. For fiscal year 2009, of the \$18,045,521 in state allocations, \$13,803,606 was available for education and general purposes by formula reimbursement and \$4,241,915 was restricted for insurance premiums and retirement. For fiscal year 2008, of the \$17,949,624 in state allocations, \$13,803,602 was available for education and general purposes, \$4,116,844 was restricted for insurance premiums and retirement, and \$29,178 was for nursing shortage reduction funding.

- Property tax revenue was \$11,558,822 for maintenance and operations and \$5,665,809 for debt service in fiscal year 2010. The tax rate for maintenance and operations increased by 4.8% and the tax rate for debt service increased by 0.85%. Total tax revenues increased by \$1,152,374 from fiscal year 2009. Total taxable property values increased by 2.39% in 2010. Property tax revenue was \$10,659,655 for maintenance and operations and \$5,412,602 for debt service in 2009. The tax rate for maintenance and operations decreased by 4.40% and the tax rate for debt service decreased in 2009 by 2.70%. In 2008, tax revenue for maintenance and operations was \$9,999,116 and \$5,178,783 for debt service.

Total operating expenses were \$69,606,080 in fiscal year 2010 and were \$61,492,709 in 2009. Total operating expenses in fiscal year 2008 were \$52,732,913.

- Salaries were \$32,042,662 in fiscal year 2010, compared to \$28,985,176 in fiscal year 2009, for an increase of \$3,057,486 or 10.55%. This resulted from a total salary increase of 2% for all faculty and staff. In addition, the District adjusted the faculty schedule to include increases for those faculty who have over 20 years of service. Finally, because of increased enrollment, additional faculty was hired to teach biology, math, economics, surgical technology, respiratory care, history, and English. Salaries were \$28,985,176 in fiscal year 2009, compared to \$26,996,116 in fiscal year 2008, for an increase of \$1,989,060 or 7.37%. This resulted from a total salary increase of 5% for professional staff and full and part-time faculty, and 7% for support staff. Salaries were \$26,996,116 in 2008.
- Staff benefits were \$6,688,692 in 2010 and \$5,948,834 in 2009. This is an increase of \$739,858 or 12.44%. This increase is a result of the additional faculty hired due to increased enrollment. In fiscal year 2009, staff benefits increased \$137,527 or 2.37%. This increase was due to an increase in health insurance premiums. Staff benefits were \$5,811,307 in fiscal year 2008.
- Other operating expenses (excluding depreciation) were \$27,423,668 in 2010 and \$24,429,622 in 2009. This increase in 2010 of \$2,994,046 or 12.26% is attributable to increased scholarships. Other operating expenses increased by \$6,230,501 or 34.24% in 2009 because of increased spending to furnish three new buildings placed in service during 2009. Other operating expenses were \$18,199,121 in 2008.

- Depreciation was \$3,451,058 in fiscal year 2010 compared to \$2,129,077 in fiscal year 2009. This increase of \$1,321,981 is the result of completing three new buildings placed into service at the end of fiscal year 2009 and completion of a parking garage during fiscal year 2010. Depreciation was \$1,726,369 in fiscal year 2008.

Economic Factors

Approximately 85% of the District's students reside in the Waco MSA, which encompasses McLennan County. Local economic forecasters project employment growth in health care, educational services, and the leisure and hospitality industry. Growth in retail sales is projected to be relatively low at least partly due to a decline in local economic conditions. The District's job placement rates for its workforce education program have remained well over 90% over the past several years. The District expects this strong demand for its graduates to continue. It is also anticipated that the potential for rising unemployment will likely lead to greater demand for higher education. These factors should ensure that the District continues to experience strong demand for its courses.

Description of Significant Capital Asset and Long-Term Debt Activity

Significant additions to capital assets that were funded through the District's general capital improvement fund in 2010 were chiller replacements, construction of a temporary parking lot and a new paved lot, Highlander Ranch shelters, and a clean-up of the new Northwood property. The capital improvement fund also partially funded the purchase of the Northwood and Lake Shore properties. Significant additions to capital assets from the Series 2007 bonds were the final expenses of the Dennis F. Michaelis Academic Center, the Emergency Services Education Center, and the Science Building. Other additions to capital assets included the HVAC and renovations to the Administration Building and renovations to the Student Enrollment Center. Total amount of capital asset additions was \$13,233,120 (the combination of capital assets not being depreciated and those being depreciated) as further described in Note 6.

The District tracks its capital assets with the goal of replacing those assets when their useful life has expired in order to stay current with technology and to assure well-maintained facilities.

As of August 31, 2010, the District had a total of \$102,850,000 of general obligation bonds outstanding. Of this amount, the District had \$10,260,000 of Limited Tax Bonds, Series 2005 outstanding, and \$73,075,000 of Limited Tax Bonds, Series 2007 outstanding. The District also had \$4,430,000 of Revenue Refunding Bonds, Series 2006 outstanding and \$5,580,000 of Series 2009 Revenue Bonds outstanding. In addition, the District issued \$9,545,000 of Series 2010 revenue bonds in fiscal year 2010 for the construction of a parking garage facility. There were no principal repayments on this bond issue during 2010. The District continues to meet all of its debt service requirements, including timely repayment of its debt, and its capacity to meet its financial obligations is considered strong based on the affirmation of its investment-grade credit ratings.

Additional information on the District's long-term debt can be found in Note 7.

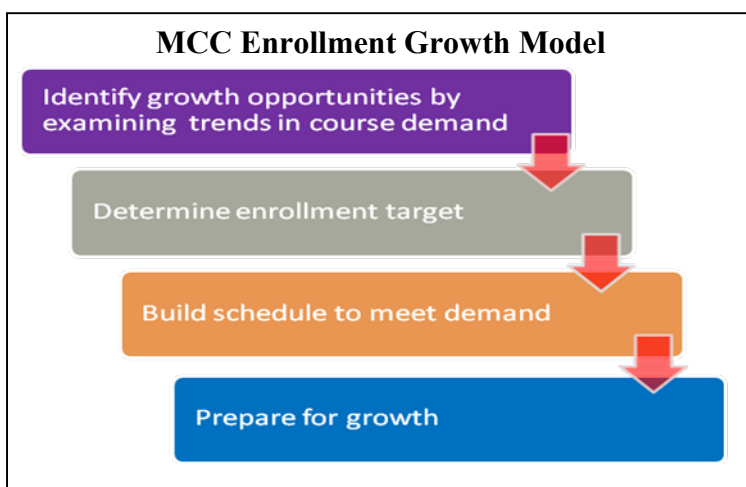
Currently Known Facts, Decisions, or Conditions

The District is confident that its long-term financial planning will allow it to effectively meet the financial needs of its future operations. The low property tax rate currently in place allows future flexibility to address the needs of the District. The District's maintenance and operation rate for fiscal year 2010 is \$0.104866 with a \$0.25 cap. The District ranks among the lower half of Texas community colleges in terms of local tax rate. The District's debt service for the fiscal year is \$0.051466 with a \$0.50 cap.

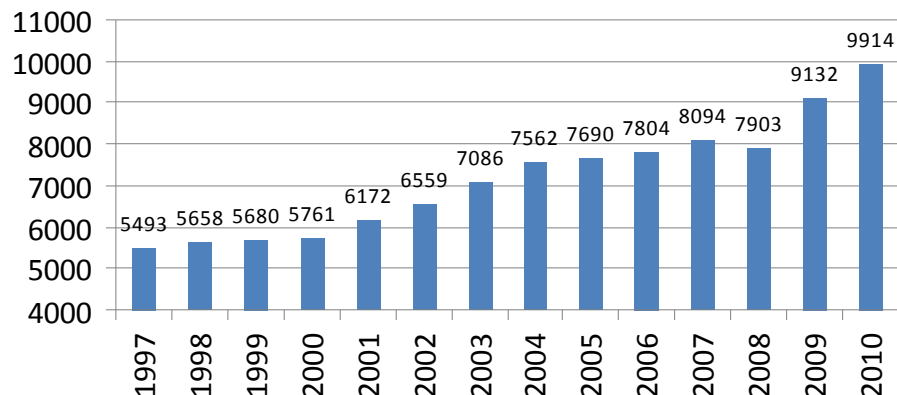
Impact of Enrollment on Financial Stability

The District's financial stability is closely tied to its enrollment. State appropriations combined with tuition and fees account for about 75% of the District's unrestricted revenue. The key to financial stability is continued enrollment growth. The District has experienced steady growth from its inception in 1966 through the early 1990s, with an average annual growth rate of approximately 6%. However, beginning in 1993, the District experienced a period of flat enrollment for the first time in its history, with enrollment remaining relatively constant until the late 1990s. In 2000, the District implemented a variety of strategies to boost enrollment and reestablish a pattern of strong enrollment growth. These strategies were also designed to address the goals established by the Texas Higher Education Coordinating Board's Closing the Gaps by 2015 report, which calls for dramatic increases in enrollment among all colleges and universities in Texas. The District added several new course formats where students could complete courses within an abbreviated time frame. In addition, the District implemented an integrated marketing plan in 2000 that included focusing marketing efforts on areas and programs experiencing declining enrollments. The District also added new workforce education programs, revised its academic advising process, expanded its distance learning program, and implemented the University Center Initiative, a partnership between the District and four-year institutions offering bachelor and graduate degree programs on the District's campus. The initiative has experienced tremendous growth and now includes 27 bachelor degrees, 10 master degrees, and one doctoral degree.

The development and implementation of these strategies has been guided by a data-driven enrollment model that involves a proactive approach to identifying and then responding to student course demand. This multi-faceted approach has led to record enrollments for the past several years. Since the Fall 1997 semester, enrollment increased 66% to a record enrollment of 7,690 students during the Fall 2005 semester. The largest increases in enrollment were among part-time students and students enrolled in transfer programs. At that time, it was clear that the District would not be able to continue its strong enrollment growth due to the lack of classroom space for both its core transfer courses and for its health sciences courses.



Fall Enrollment (1997 – 2010)

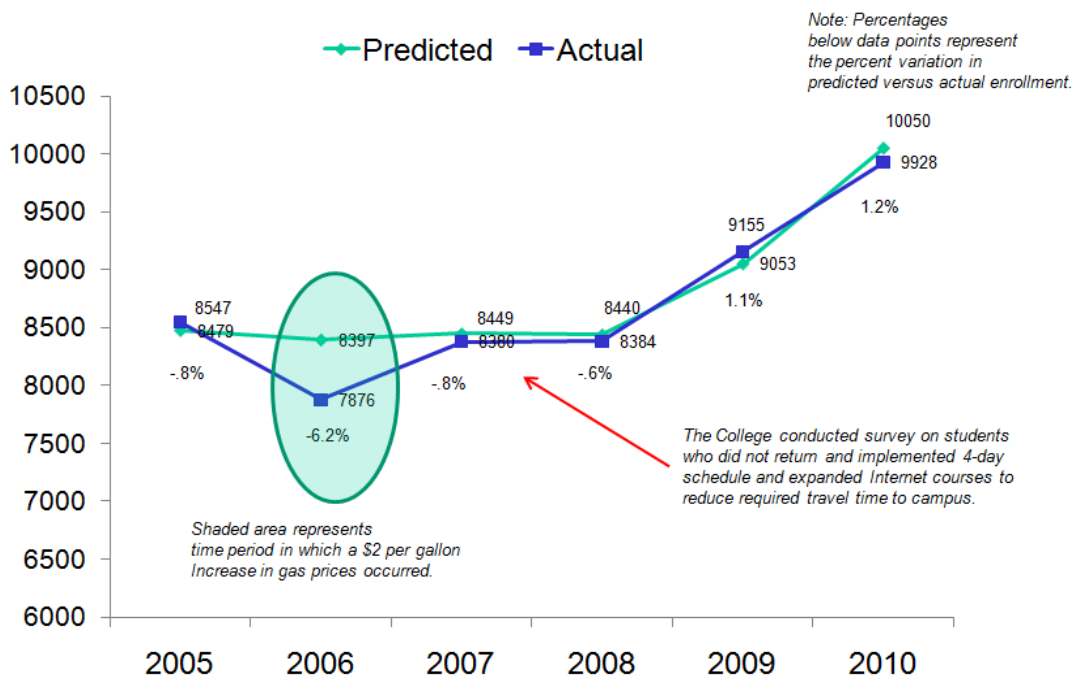


In November 2006, the District addressed these issues by successfully passing a \$74,465,000 million tax bond for the construction of three major buildings and the renovation of several existing buildings. The new buildings include a science building, a classroom / university center building, and an emergency services education center.

Now that the three buildings have been completed, the District will be able to support well over 12,000 students, double the number of health science graduates, and expand its University Center programs significantly. With all three buildings officially opening during the fall 2009 semester, the District continued its enrollment growth with a record enrollment of 9,132. This enrollment represented the largest percentage annual increase since 1975. The College surpassed this record again by enrolling more than 10,000 students during the fall 2010 semester before reaching a final headcount of 9,914.

Research conducted by the District has shown that over 40% of the local community has an interest in enrolling in one of the University Center programs. Based on this finding, coupled with the District's expected expansion to University Center day programs, the District should have an almost unlimited demand for its first and second year courses. This demand is expected to increase with the addition of our newest University Center partner, Texas Tech University. Texas Tech University began offering courses toward a general studies degree during the fall 2009 semester and expects to add additional programs over the next several years.

The District's enrollment management model will ensure that the District maintains financial stability even while state appropriations continue to decline. The enrollment management model allows the District to not only identify high demand courses, but to determine which high demand courses produce the greatest revenue when considering tuition and fees only. This level of precision will allow the District to grow enrollment in a financially responsible fashion. The figure below shows the predicted headcount versus the actual headcount. For each semester, the predicted headcount is determined approximately five months prior to the start of the spring semester. The forecasting model has accurately projected spring semester enrollment within 2% over the past six years with the exception of 2006 which was associated with a tremendous spike in gas prices. Early forecasting of enrollment has allowed the District to effectively prepare for enrollment growth by hiring full-time instructors and the necessary support staff.



The District made the decision during the 2009 fiscal year to implement a systematic plan to offset declining state funds to ensure the District can meet student demand for its courses and programs. The plan is based around consistent increases in tuition each year coupled with systematic enrollment growth based on course demand. The District increased its tuition \$12 beginning this past summer and will increase tuition another \$3 during the spring 2011 semester. The plan includes similar annual increases (i.e., \$12 to \$15) for the next four years. This strategy is anticipated to increase tuition revenue by \$15 million over a five-year period. The District will monitor the state funding situation carefully to determine whether modifications are necessary. The District anticipates that State funding will represent between 15% and 20% of unrestricted revenue by fiscal year 2014. The District's financial plan represents a strategy that will allow for this decline to be systematically offset by a stable revenue source.

Requests for Information

This annual financial report is designed to provide a general overview of McLennan County Junior College District's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Director – Financial Services, 1400 College Drive, Waco, Texas 76708.

McLennan County Junior College District

Statements of Net Assets (Exhibit 1)

August 31, 2010 and 2009

	McLennan County Junior College District		Component Unit McLennan Community College Foundation	
	2010	2009	2010	2009
<u>Assets</u>				
Current assets:				
Cash and cash equivalents	\$ 8,072,141	11,791,202	185,079	270,457
Accounts receivable, net	10,780,822	8,601,458	425,155	491,000
Prepaid expenses	263,823	229,069	-	-
Restricted cash and cash equivalents	13,312,057	10,830,266	-	-
Inventories	29,573	37,063	-	-
Total current assets	32,458,416	31,489,058	610,234	761,457
Noncurrent assets:				
Restricted cash, cash equivalents, and investments	2,130,581	4,783,419	6,745,759	5,979,460
Capital assets, net	126,878,748	117,135,310	598,332	-
Other assets	1,380,368	1,211,302	51,323	46,797
Total noncurrent assets	130,389,697	123,130,031	7,395,414	6,026,257
Total assets	162,848,113	154,619,089	8,005,648	6,787,714
<u>Liabilities</u>				
Current liabilities:				
Accounts payable	3,635,860	6,312,275	134,864	6,912
Accrued liabilities	2,063,477	2,197,926	11,988	-
Funds held for others	230,895	214,443	-	-
Deferred revenue	9,717,945	7,539,165	-	-
Note payable	-	-	343,930	-
Bonds payable - current portion	2,735,000	1,765,000	-	-
Total current liabilities	18,383,177	18,028,809	490,782	6,912
Noncurrent liabilities:				
Bonds payable	101,936,869	95,440,500	-	-
Total noncurrent liabilities	101,936,869	95,440,500	-	-
Total liabilities	120,320,046	113,469,309	490,782	6,912
<u>Net Assets</u>				
Net assets:				
Invested in capital assets, net of related debt	33,237,522	29,429,350	-	-
Restricted for:				
Nonexpendable:				
Scholarships and fellowships	-	-	3,672,859	3,557,279
Expendable:				
Scholarships and fellowships	984,248	859,332	3,454,194	3,157,079
Capital projects	3,392,856	3,200,008	-	-
Debt service	724,753	385,167	-	-
Unrestricted	4,188,688	7,275,923	387,813	66,444
Total net assets	\$ 42,528,067	41,149,780	7,514,866	6,780,802

See accompanying notes to the financial statements.

McLennan County Junior College District

Statements of Revenues, Expenses, and Changes in Net Assets (Exhibit 2)

Years Ended August 31, 2010 and 2009

	McLennan County Junior College District		Component Unit McLennan Community College Foundation	
	2010	2009	2010	2009
	2010	2009	2010	2009
Operating revenues:				
Tuition and fees (net of scholarship allowances and discounts of \$7,778,548 and \$4,783,921, respectively)	\$ 12,087,706	10,597,229	-	-
Gifts	-	-	1,436,280	1,215,623
Sales and services of educational activities	718,466	793,450	-	-
Auxiliary enterprises	576,013	545,821	-	-
Other operating revenues	157,232	142,251	-	-
Total operating revenues	<u>13,539,417</u>	<u>12,078,751</u>	<u>1,436,280</u>	<u>1,215,623</u>
Operating expenses:				
Instruction	28,071,019	28,226,826	-	-
Public service	1,784,680	1,749,161	-	-
Academic support	2,049,259	1,990,039	-	-
Student services	3,428,001	3,036,906	-	-
Institutional support	7,853,963	8,641,671	269,402	217,707
Operation and maintenance of plant	5,311,223	4,644,043	148,166	262,503
Scholarships and fellowships	16,125,956	9,526,120	730,728	774,439
Auxiliary enterprises	1,530,921	1,548,866	-	-
Depreciation	3,451,058	2,129,077	-	-
Total operating expenses	<u>69,606,080</u>	<u>61,492,709</u>	<u>1,148,296</u>	<u>1,254,649</u>
Operating income (loss)	<u>(56,066,663)</u>	<u>(49,413,958)</u>	<u>287,984</u>	<u>(39,026)</u>
Nonoperating revenues (expenses):				
State appropriations	17,629,647	18,045,521	-	-
Ad valorem taxes for maintenance and operations	11,558,822	10,659,655	-	-
Ad valorem taxes for debt service	5,665,809	5,412,602	-	-
Federal grants and contracts	24,218,252	15,200,693	-	-
State grants and contracts	2,031,874	1,328,222	-	-
Local grants and contracts	45,491	120,015	-	-
Investment income (loss)	613,496	1,526,408	440,985	(507,217)
Gifts	191,927	324,620	-	-
Interest on capital asset-related debt	(4,663,552)	(2,520,055)	-	-
Other nonoperating revenues (expenses), net	153,184	(71,610)	5,095	960
Net nonoperating revenues	<u>57,444,950</u>	<u>50,026,071</u>	<u>446,080</u>	<u>(506,257)</u>
Increase (decrease) in net assets	1,378,287	612,113	734,064	(545,283)
Net assets - beginning of year	<u>41,149,780</u>	<u>40,537,667</u>	<u>6,780,802</u>	<u>7,326,085</u>
Net assets - end of year	<u>\$ 42,528,067</u>	<u>41,149,780</u>	<u>7,514,866</u>	<u>6,780,802</u>

See accompanying notes to the financial statements.

McLennan County Junior College District

Statements of Cash Flows (Exhibit 3)

Years Ended August 31, 2010 and 2009

	McLennan County Junior College District		Component Unit McLennan Community College Foundation	
	2010	2009	2010	2009
Cash flows from operating activities				
Receipts from students and other customers:				
Tuition and fees	\$ 12,197,873	4,641,987	-	-
Auxiliary enterprises and educational activities	1,011,184	922,881	-	-
Receipts from third-party student loans	25,643,460	21,075,328		
Other receipts	157,232	142,251	1,256,756	1,469,912
Loans issued to students	(25,643,460)	(21,075,328)	-	-
Payments to employees	(31,969,790)	(28,997,697)	-	-
Payments to suppliers and students	(32,473,999)	(27,804,258)	(748,820)	(1,118,020)
Net cash provided by (used in) operating activities	<u>(51,077,500)</u>	<u>(51,094,836)</u>	<u>507,936</u>	<u>351,892</u>
Cash flows from noncapital financing activities				
Receipts of state appropriations	13,263,865	16,531,502	-	-
Receipts from ad valorem taxes for maintenance and operation	11,498,660	10,635,255	-	-
Receipts of grants and contracts	26,517,675	16,418,559	-	-
Receipts from gifts for other than capital purposes	263,835	14,455	-	-
Other receipts	31,927	5,388	-	-
Net cash provided by noncapital financing activities	<u>51,575,962</u>	<u>43,605,159</u>	<u>-</u>	<u>-</u>
Cash flows from capital and related financing activities				
Receipts from taxes for debt service	5,628,018	5,380,060	-	-
Other receipts	120,000	250,000	-	-
Proceeds from issuance of revenue bonds	9,200,000	5,800,000		
Purchases of capital assets	(13,233,120)	(43,490,545)	(135,000)	-
Payments on capital debt principal	(1,765,000)	(2,115,000)	(133,000)	-
Payments on capital debt interest	(4,956,799)	(2,544,383)	-	-
Other payments	(272,362)	(140,588)	-	-
Net cash used in capital and related financing activities	<u>(5,279,263)</u>	<u>(36,860,456)</u>	<u>(268,000)</u>	<u>-</u>
Cash flows from investing activities				
Proceeds from sale of investments	1,709	2,038	-	9,829
Receipts from interest on investments	889,656	1,618,637	146,573	141,873
Purchase of investments	-	-	(471,887)	(522,862)
Net cash provided by (used in) investing activities	<u>891,365</u>	<u>1,620,675</u>	<u>(325,314)</u>	<u>(371,160)</u>
Net decrease in cash and cash equivalents	(3,889,436)	(42,729,458)	(85,378)	(19,268)
Cash and cash equivalents - beginning of year	<u>27,395,521</u>	<u>70,124,979</u>	<u>270,457</u>	<u>289,725</u>
Cash and cash equivalents - end of year	<u>\$ 23,506,085</u>	<u>27,395,521</u>	<u>185,079</u>	<u>270,457</u>
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:				
Operating income (loss)	\$ (56,066,663)	(49,413,958)	287,984	(39,026)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:				
Depreciation expense	3,451,058	2,129,077	13,598	-
On-behalf payments	4,365,782	1,514,019	-	-
Change in assets and liabilities:				
Receivables, net	(2,357,941)	(6,071,364)	65,845	458,691
Inventories	7,490	(21,569)	-	-
Prepaid expenses	(34,754)	49,395	-	-
Other assets	-	-	569	960
Accounts payable	(2,676,415)	(595,631)	127,952	(68,733)
Accrued liabilities	49,130	31,916	11,988	-
Funds held for others	16,452	(94,315)	-	-
Deferred revenue	2,168,361	1,377,594	-	-
Net cash provided by (used in) operating activities	<u>\$ (51,077,500)</u>	<u>(51,094,836)</u>	<u>507,936</u>	<u>351,892</u>
Noncash capital, financing and investing activities:				
Contributed land	\$ -	20,165	-	-
Equipment financed by note payable	\$ -	-	476,930	-
State appropriations on-behalf payments	\$ 4,365,782	1,514,019	-	-

See accompanying notes to the financial statements.

McLennan County Junior College District

Notes to Financial Statements

August 31, 2010 and 2009

(1) Nature of Operations and Reporting Entity

McLennan County Junior College District (the District) was established in 1965, in accordance with the laws of the State of Texas, to serve the education needs of McLennan County. The District offers courses which are transferable to senior colleges and universities. Students may also choose to earn associate degrees or certifications in a wide range of technical fields, including those leading to careers in business, health and service. The District is considered to be a primary government according to the definition in Governmental Accounting Standards Board (GASB) Statement No. 14, *The Financial Reporting Entity*. While the District receives funding from local, state, and federal sources and must comply with the spending, reporting, and record-keeping requirements of these entities, it is not a component unit of any other governmental entity. The accompanying financial statements present the District and its component unit described below. The discretely presented component unit is reported in a separate column to emphasize that it is legally separate from the District.

McLennan Community College Foundation (the Foundation) is a legally separate, tax-exempt entity organized to solicit and receive support for purposes of developing and extending the facilities of the District and enhancing the educational opportunities of residents in the geographical area the District serves. The Foundation receives a significant portion of its revenue from individuals and businesses in the Central Texas area. The District does not control the timing or amount of receipts from the Foundation. However, the majority of resources, or income thereon that the Foundation holds and invests is for the benefit of the District or its constituents. Because the net assets of the Foundation compared to the District are significant, because substantially all resources held by the Foundation can only be used by, or for the benefit of, the District, and because the Foundation has historically provided resources to the District or its constituents, the Foundation is considered a component unit of the District and is discretely presented in the District's financial statements. During the years ended August 31, 2010 and 2009, the Foundation expended \$878,894 and \$1,036,942, respectively, directly to the District or to the District on behalf of students for scholarships and facilities development. Complete financial statements for the Foundation can be obtained from the Foundation office at 1400 College Drive, Waco, Texas 78708.

The District is reported as a special-purpose government engaged in business-type activities. The significant accounting policies followed by the District in preparing these financial statements are in accordance with the Texas Higher Education Coordinating Board's *Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges*. These accounting policies basically conform to generally accepted accounting principles applicable to government units. The District applies all applicable GASB pronouncements and all applicable Financial Accounting Standards Board (FASB)

McLennan County Junior College District

Notes to Financial Statements (Continued)

(1) Nature of Operations and Reporting Entity (continued)

standards issued on or before November 30, 1989, unless they conflict with or contradict GASB pronouncements. The District has elected not to apply FASB guidance issued subsequent to November 30, 1989, unless specifically adopted by the GASB.

(2) Summary of Significant Accounting Policies

(a) Basis of Accounting

The financial statements of the District have been prepared using the economic resource measurement focus and the accrual basis of accounting, whereby all revenues are recorded when earned and all expenses are recorded when a liability has been incurred. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Operating revenues and expenses generally result from providing services in connection with the District's principal ongoing operations. Operating revenues of the District consist of tuition and fees, sales and services of educational activities and auxiliary enterprise revenues. Operating expenses include the cost of providing educational services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. The principal nonoperating revenues of the District consist of state appropriations, property taxes, and grants and contracts. When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

The financial statements of the Foundation have been prepared on the accrual basis of accounting. The Foundation is a nonprofit organization that reports under FASB standards. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the Foundation's financial information in the District's financial reporting entity for these differences.

(b) Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditures of funds are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal

McLennan County Junior College DistrictNotes to Financial Statements
(Continued)(2) Summary of Significant Accounting Policies (continued)(b) Encumbrances (continued)

budgetary integration. Under Texas law, appropriations lapse at August 31, and encumbrances outstanding at that time are to be either canceled or appropriately provided for in the subsequent year's budget. Encumbrances outstanding at year-end that were provided for in the subsequent year's budget are reported as designations of net assets since they do not constitute expenditures or liabilities.

(c) Scholarship Allowances and Discounts

Student tuition and fee revenues are reported net of scholarship allowances and discounts in the statements of revenues, expenses, and changes in net assets. Scholarship allowances and discounts are the difference between the stated charge for goods and services provided by the District and the amount that is paid by students. Certain governmental grants, such as Pell grants and other federal, state or nongovernmental programs, are recorded as nonoperating revenues in the District's financial statements. To the extent that revenues from such programs are used to satisfy tuition and fees, the District has recorded a scholarship allowance and discount.

Texas Public Education Grants: Certain tuition amounts are required to be set aside for use as scholarships by qualifying students. This set aside, called the Texas Public Education Grant (TPEG), is shown with tuition and fee revenue as a separate set aside in accordance with the Texas Education Code. When the award for tuition is used by the student, the amount is recorded as tuition and a corresponding amount is recorded as a tuition discount.

Title IV Program Funds and Other Tuition Discounts: Certain Title IV Program funds are received by the District to pass through to the students. In addition, the District awards tuition and fee scholarships from institutional funds to students who qualify. When the student is awarded and uses these funds for tuition and fees, the amounts are recorded as revenue and corresponding amounts are recorded as tuition discounts.

(d) Cash and Cash Equivalents

Cash equivalents of \$190,830 and \$3,352,203 at August 31, 2010 and 2009, respectively, consist of public funds investment pools, flexible repurchase agreements, and money market mutual funds. Cash equivalents are considered to be highly liquid debt instruments with original maturities of three months or less from the date of acquisition.

McLennan County Junior College District

Notes to Financial Statements (Continued)

(2) Summary of Significant Accounting Policies (continued)

(d) Cash and Cash Equivalents (continued)

Restricted cash, cash equivalents and investments represent resources accumulated for debt service payments for the Series 1999, 2005, and 2007 limited tax bonds payable and 2009 and 2010 revenue bonds payable, as well as remaining bond proceeds from the Series 2007 limited tax bond and 2010 revenue bond for various construction projects.

(e) Investments

In accordance with GASB Statement No. 31, *Accounting and Financial Reporting for Certain Investments and External Investment Pools*, investments are reported at fair value, except for money market funds and participating interest-earning investment contracts that mature within one year of the date of their acquisition and nonparticipating investment contracts which are stated at cost. Fair values are based on published market prices.

(f) Inventories

Inventories, consisting of consumable office supplies and physical plant supplies, are valued at the lower of cost or market using the first-in, first-out method and are charged to expense as consumed.

(g) Capital Assets

Capital assets, which include land, buildings, library books, furniture, equipment and other improvements, are defined by the District as assets with an initial, individual cost of more than \$5,000 and an estimated useful life of one or more years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Renovations to buildings and other improvements that significantly increase the value or extend the useful life of such assets are capitalized. The costs of normal maintenance and repairs that do not add to the value of an asset or materially extend asset lives are charged to operating expense in the year in which the expense is incurred. The District reports depreciation under a single line item as a business-type unit.

Depreciation is computed using the straight-line method over the following estimated useful lives:

Buildings	50 years
Other improvements	20 years
Library books	15 years
Furniture and equipment	5 - 10 years

McLennan County Junior College District

Notes to Financial Statements (Continued)

(2) Summary of Significant Accounting Policies (continued)

(h) Deferred Revenue

Deferred revenue of the District at August 31, 2010 and 2009 consists of the following:

	2010	2009
Tuition and fees	\$ 9,276,512	7,099,574
Contributions	320,000	360,000
Federal grants	2,150	12,477
Scholarships	38,844	47,421
Local grants	80,439	19,693
	\$ 9,717,945	7,539,165

(i) Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Significant items subject to such estimates and assumptions include the carrying amount of capital assets, valuation allowances for receivables, and certain accrued liabilities. Actual results could differ from those estimates.

(j) Reclassifications

Certain accounts in the prior year financial statements have been reclassified for comparative purposes to conform to the presentation in the current year financial statements.

(3) Authorized Investments

The District is authorized to invest in obligations and instruments as defined in the Public Funds Investment Act (Sec. 2256.001 Texas Government Code). Such investments include (1) obligations of the United States or its agencies, (2) direct obligations of the State of Texas or its agencies, (3) obligations of political subdivisions rated not less than A by a national investment rating firm, (4) certificates of deposit, and (5) other instruments and obligations authorized by statute. The District is also required to follow specific investment practices prescribed by the Public Funds Investment Act (the Act) related to establishment of appropriate investment policies and management reports.

McLennan County Junior College District

Notes to Financial Statements (Continued)

(4) Deposits and Investments

Deposits and investments of the District at August 31, 2010 and 2009 consist of the following:

	2010	2009
<u>Deposits</u>		
Cash - demand deposits	\$ 6,209,215	6,772,708
Cash - certificates of deposit	17,100,147	17,264,717
Cash - petty cash on hand	5,893	5,893
Total deposits	23,315,255	24,043,318
<u>Investments - cash equivalents</u>		
TexasTERM Local Government Investment Pool	8,294	8,275
Texas Local Government Investment Pool	130,800	80,146
Lone Star Investment Pool	275	274
Flexible repurchase agreements	-	3,220,526
Money market mutual funds	51,461	42,982
Total cash and cash equivalents	23,506,085	27,395,521
<u>Investments</u>		
Other investments	8,694	9,366
Total investments	8,694	9,366
Total deposits and investments	\$ 23,514,779	27,404,887

Deposits and investments of the Foundation at August 31, 2010 and 2009 consist of the following:

	2010	2009
<u>Deposits</u>		
Cash - demand deposits	\$ 64,871	99,859
Cash - certificates of deposit	120,208	170,598
Total deposits	185,079	270,457
<u>Investments</u>		
Mutual funds	6,741,331	5,975,170
Other investments	4,428	4,290
Total investments	6,745,759	5,979,460
Total deposits and investments	\$ 6,930,838	6,249,917

McLennan County Junior College District

Notes to Financial Statements (Continued)

(4) Deposits and Investments (continued)

The weighted average maturity of investments (in days) of the District at August 31, 2010 and 2009 consists of the following:

	<u>2010</u>	<u>2009</u>
TexasTERM Local Government Investment Pool	50	55
Texas Local Government Investment Pool	28	48
Lone Star Investment Pool	52	45
Flexible repurchase agreements	-	1
Money market mutual funds	53	47

Interest Rate Risk. Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. In accordance with its investment policy, the District manages its exposure to declines in fair values by limiting the weighted average maturity of its investment portfolio. Money market mutual funds must have a dollar weighted average stated maturity of 90 days or less. The maximum allowable stated maturity of any other individual investment owned by the District cannot exceed the limits established by the Public Funds Investment Act. If no maximum allowable stated maturity is provided for a particular investment, the maximum allowable stated maturity for such investment cannot exceed 5 years except for the purchase of investments related to the refunding of bonds in which case the maturity of the escrowed amount cannot exceed the life of the bond.

Credit Risk. Credit risk is the risk that an investment issuer or other counterparty to an investment will not fulfill obligations related to the investment. It is the District's policy to limit its investments in a manner that ensures the preservation of capital in the overall portfolio. Specifically, money market mutual funds and public funds investment pools must be rated not less than AAA or an equivalent rating by at least one nationally recognized rating service. At August 31, 2010 and 2009, money market mutual funds and public funds investment pools held by the District were rated AAAM by Standard & Poor's.

As indicated above, investments of the District at August 31, 2010 and 2009 include deposits in the Texas Local Government Investment Pool, TexasTERM Local Government Investment Pool, and Lone Star Investment Pool (collectively, the Pools). These pools are public funds investment pools created pursuant to the Interlocal Cooperation Act of the State of Texas. The District has delegated the authority to hold legal title to the Pools as custodians and to make investment purchases with the District's funds. The District does not own specific, identifiable investment securities with the Pools.

McLennan County Junior College District

Notes to Financial Statements (Continued)

(4) Deposits and Investments (continued)

TexasTERM Local Government Investment Pool is a public funds investment pool organized under a common investment contract managed by an elected advisory board. TexasTERM Local Government Investment Pool is a non-taxable investment fund established for local governments in Texas under the provisions of the Texas Interlocal Cooperation Act. The pool offers two investment portfolios, TexasTERM and TexasDAILY. The District has investments in the TexasDAILY portfolio. TexasDAILY operates in a manner consistent with the Securities and Exchange Commission's Rule 2a-7 of the Investment Company Act of 1940. TexasDAILY uses amortized cost rather than the market value to report net assets to compute share prices. Accordingly, the fair value of the position of TexasDAILY is the same as the value of the TexasDAILY shares.

The State Comptroller of Public Accounts exercises oversight responsibility over the Texas Local Government Investment Pool (TexPool). Oversight includes the ability to significantly influence operations, designation of management and accountability for fiscal matters. Additionally, the State Comptroller has established an advisory board composed of both participants in TexPool and other persons who do not have a business relationship with TexPool. The advisory board members review the investment policy and management fee structure. TexPool operates in a manner consistent with the SEC's Rule 2a-7 of the Investment Company Act of 1940. TexPool uses amortized cost rather than market value to report net assets to compute share prices. Accordingly, the fair value of the position in TexPool is the same as the value of TexPool shares.

Lone Star Investment Pool (Lone Star) is a member-owned, member-governed public funds investment pool offering three funds: Liquidity Fund, Liquidity Plus Fund, and U.S. Government Fund. The Board of Trustees, who has governance responsibilities, is comprised of participants in Lone Star and members of the Texas Association of School Business Officials. The District has investments in the Liquidity Fund of Lone Star. The Liquidity Fund operates in a manner consistent with the Securities and Exchange Commission's Rule 2a-7 of the Investment Company Act of 1940. The Liquidity Fund uses amortized cost rather than the market value to report net assets to compute share prices. Accordingly, the fair value of the position of the Liquidity Fund is the same as the value of the Liquidity Fund shares.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investments in the securities of a single issuer. The District's investment policy includes an investment objective of seeking diversification to avoid unreasonable risk.

McLennan County Junior College District

Notes to Financial Statements (Continued)

(4) Deposits and Investments (continued)

Interest Rate and Credit Risks of McLennan Community College Foundation. The Foundation has general investment policies to seek reasonable income, preserve capital, and, in general, avoid speculative investments. However, the Foundation does not have a specific policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. Also, the Foundation does not have a specific policy to limit the risk that an issuer or other counterparty to its mutual funds will not fulfill its obligations.

(5) Disaggregation of Accounts Receivable and Accrued Liabilities

Accounts receivable at August 31, 2010 and 2009 consisted of the following:

	2010	2009
Auxiliary and other	\$ 1,586,277	1,262,669
Tuition and fees	7,988,646	5,994,744
Taxes	990,423	848,463
Federal and state grants	751,044	922,683
Interest	49,862	110,791
	11,366,252	9,139,350
Less allowance for doubtful accounts	(585,430)	(537,892)
Accounts receivable, net	\$ 10,780,822	8,601,458

Accrued liabilities at August 31, 2010 and 2009 consisted of the following:

	2010	2009
Salaries and benefits payable	\$ 728,148	655,276
Claims liability	200,628	200,628
Interest payable	458,735	426,209
Other payables	675,966	915,813
Accrued liabilities	\$ 2,063,477	2,197,926

McLennan County Junior College District

Notes to Financial Statements
(Continued)

(6) Capital Assets

Capital asset activity for the year ended August 31, 2010 was as follows:

	Balance September 1, 2009	Additions	Transfers and Retirements	Balance August 31, 2010
Capital assets not being depreciated:				
Land	\$ 3,417,989	3,322,009	-	6,739,998
Construction in progress	3,756,234	6,904,767	(3,633,403)	7,027,598
	<u>7,174,223</u>	<u>10,226,776</u>	<u>(3,633,403)</u>	<u>13,767,596</u>
Capital assets, being depreciated				
Buildings and building improvements	116,197,441	5,020,113	(44,045)	121,173,509
Other real estate improvements	15,425,032	1,090,377	44,045	16,559,454
Total buildings and other real estate improvements	131,622,473	6,110,490	-	137,732,963
Library books	2,621,218	79,350	-	2,700,568
Furniture and equipment	4,065,268	449,907	(201,601)	4,313,574
	<u>138,308,959</u>	<u>6,639,747</u>	<u>(201,601)</u>	<u>144,747,105</u>
Less accumulated depreciation:				
Buildings and building improvements	18,614,059	3,079,502	-	21,693,561
Other real estate improvements	4,611,983	-	-	4,611,983
Total buildings and other real estate improvements	23,226,042	3,079,502	-	26,305,544
Library books	2,037,674	75,555	-	2,113,229
Furniture and equipment	3,084,156	296,001	(162,977)	3,217,180
	<u>28,347,872</u>	<u>3,451,058</u>	<u>(162,977)</u>	<u>31,635,953</u>
	<u>109,961,087</u>	<u>3,188,689</u>	<u>(38,624)</u>	<u>113,111,152</u>
	<u>\$ 117,135,310</u>	<u>13,415,465</u>	<u>(3,672,027)</u>	<u>126,878,748</u>

McLennan County Junior College District

Notes to Financial Statements
(Continued)

(6) Capital Assets (continued)

Capital asset activity for the year ended August 31, 2009 was as follows:

	Balance September 1, 2008	Additions	Transfers and Retirements	Balance August 31, 2009
Capital assets not being depreciated:				
Land	\$ 3,393,203	24,786	-	3,417,989
Construction in progress	29,612,173	32,869,523	(58,725,462)	3,756,234
	<u>33,005,376</u>	<u>32,894,309</u>	<u>(58,725,462)</u>	<u>7,174,223</u>
Capital assets, being depreciated				
Buildings and building improvements	51,239,472	64,957,969	-	116,197,441
Other real estate improvements	11,562,430	3,862,602	-	15,425,032
Total buildings and other real estate improvements	62,801,902	68,820,571	-	131,622,473
Library books	2,540,421	80,797	-	2,621,218
Furniture and equipment	3,746,155	440,495	(121,382)	4,065,268
	<u>69,088,478</u>	<u>69,341,863</u>	<u>(121,382)</u>	<u>138,308,959</u>
Less accumulated depreciation:				
Buildings and building improvements	17,442,480	1,171,579	-	18,614,059
Other real estate improvements	3,984,522	627,461	-	4,611,983
Total buildings and other real estate improvements	21,427,002	1,799,040	-	23,226,042
Library books	1,961,348	76,326	-	2,037,674
Furniture and equipment	2,918,438	253,711	(87,993)	3,084,156
	<u>26,306,788</u>	<u>2,129,077</u>	<u>(87,993)</u>	<u>28,347,872</u>
	<u>42,781,690</u>	<u>67,212,786</u>	<u>(33,389)</u>	<u>109,961,087</u>
	\$ <u>75,787,066</u>	<u>100,107,095</u>	<u>(58,758,851)</u>	<u>117,135,310</u>

McLennan County Junior College District

Notes to Financial Statements
(Continued)

(6) Capital Assets (continued)

Construction in progress at August 31, 2010 is composed of the following:

	<u>Spent to Date</u>	<u>Remaining Committed</u>	<u>Required Future Financing</u>
Cameron Parking Garage	\$ 2,961,346	6,126,222	None
Student Services Center	3,986,075	643,574	None
Cafeteria Renovations	41,649	-	None
Bell Tower - Design	38,528	-	None
	<u>\$ 7,027,598</u>	<u>6,769,796</u>	

(7) Long-Term Liabilities

Long-term liability activity for the year ended August 31, 2010 was as follows:

	<u>Balance September 1, 2009</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance August 31, 2010</u>	<u>Current Portion</u>
Bonds payable:					
Refunding revenue					
bonds payable	\$ 4,900,000	-	470,000	4,430,000	490,000
Revenue bonds					
payable	5,700,000	9,545,000	120,000	15,125,000	220,000
Limited tax bonds					
payable	73,780,000	-	745,000	73,035,000	1,060,000
Refunding limited					
tax bonds	10,690,000	-	430,000	10,260,000	965,000
Deferred amounts:					
For issuance					
premiums and					
discounts	2,921,497	(70,444)	379,639	2,471,414	-
On refunding	(785,997)	-	(136,452)	(649,545)	-
	<u>\$ 97,205,500</u>	<u>9,474,556</u>	<u>2,008,187</u>	<u>104,671,869</u>	<u>2,735,000</u>

McLennan County Junior College District

Notes to Financial Statements
(Continued)

(7) Long-Term Liabilities (continued)

Long-term liability activity for the year ended August 31 2009 was as follows:

	Balance September 1, 2008	Additions	Reductions	Balance August 31, 2009	Current Portion
Bonds payable:					
Refunding revenue bonds payable	\$ 5,355,000	-	455,000	4,900,000	470,000
Revenue bonds payable	-	5,985,000	285,000	5,700,000	120,000
Limited tax bonds payable	75,075,000	-	1,295,000	73,780,000	745,000
Refunding limited tax bonds	10,770,000	-	80,000	10,690,000	430,000
Deferred amounts:					
For issuance premiums and discounts	3,207,580	(15,338)	270,745	2,921,497	-
On refunding	(922,447)	-	(136,450)	(785,997)	-
	<u>\$ 93,485,133</u>	<u>5,969,662</u>	<u>2,249,295</u>	<u>97,205,500</u>	<u>1,765,000</u>

Bonds payable are comprised of the following individual issues:

\$9,545,000 Revenue Bonds – Series 2010

To acquire, construct, and improve buildings, structures, and facilities, including the construction of a parking garage facility; issued April 15, 2010; all authorized bonds have been issued; due in installments through 2030; secured by tuition revenue; call year 2020

\$5,985,000 Revenue Bonds – Series 2009

To acquire, construct, and improve buildings, structures, and facilities, including the construction of a parking garage facility; issued January 15, 2009; all authorized bonds have been issued; due in installments through 2023; secured by tuition revenue; call year 2018

McLennan County Junior College District

Notes to Financial Statements
(Continued)

(7) Long-Term Liabilities (continued)

\$74,435,000 Limited Tax Bonds – Series 2007

To construct and equip school buildings and to rehabilitate, renovate, improve and repair certain District facilities; issued January 15, 2007; all authorized bonds have been issued; due in installments through 2032; secured by property tax revenues; no bond reserve fund is required; call year 2016

\$6,310,000 Refunding Revenue Bonds – Series 2006

To advance refund \$6,550,000 of outstanding Refunding Revenue Bonds – Series 1995; issued March 23, 2006; all authorized bonds have been issued; due in installments through 2018; secured by pledged revenues of tuition, facility fees, net revenues from the District's book store, cafeteria and vending machine operations, interest earnings and revenues of any revenue-producing facilities acquired or constructed with bond proceeds; no bond reserve fund is required; call year 2015

\$11,170,000 Refunding Limited Tax Bonds – Series 2005

To advance refund \$11,170,000 of outstanding Limited Tax Bonds – Series 1999; issued July 28, 2005; all authorized bonds have been issued; due in installments through 2019; secured by property tax revenues; no bond reserve fund is required; call year 2014

Bonds payable are due in annual installments varying from \$125,000 to \$3,525,000 with interest rates from 3% to 5.75% with the final installment in 2032. Debt service requirements to amortize bonds payable as of August 31, 2010, are as follows:

For the Year Ended August 31,	Revenue Bonds		Tax Bonds	
	Principal	Interest	Principal	Interest
2011	\$ 710,000	765,071	2,025,000	3,952,156
2012	700,000	741,046	2,400,000	3,875,981
2013	720,000	716,946	2,495,000	3,779,981
2014	750,000	690,696	2,595,000	3,680,181
2015	775,000	663,446	2,700,000	3,576,381
2016 - 2020	7,075,000	3,086,249	15,400,000	15,974,719
2021 - 2025	2,460,000	1,785,156	19,370,000	12,004,319
2026 - 2030	6,365,000	842,180	24,645,000	6,733,000
2031 - 2032	-	-	11,665,000	882,000
	<u>\$ 19,555,000</u>	<u>9,290,790</u>	<u>83,295,000</u>	<u>54,458,718</u>

McLennan County Junior College District

Notes to Financial Statements (Continued)

(7) Long-Term Liabilities (continued)

The District has pledged certain future tuition and fees to repay \$19.6 million in revenue bonds issued in 2010, 2009 and 2006. Proceeds from the bonds provided financing for the construction of parking garage facilities, and refunding of the 1995 revenue bonds which provided funds for campus facility improvements. Annual principal and interest payments on the bonds are expected to require 40% of the pledged tuition and fees. The total principal and interest remaining to be paid on the bonds is \$28.8 million. Principal and interest paid for the current year and total of pledged tuition and fees were approximately \$984,000 and \$2.9 million, respectively.

(8) Defeased Bonds Outstanding

In prior years, the District defeased certain bonds payable by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the District's financial statements. At August 31, 2010, the following bonds outstanding are considered defeased:

	Year Refunded	Balance Outstanding
Refunding and Improvement Revenue		
Bonds - Series 1992	1995	\$ 4,365,000
Limited Tax Bonds - Series 1999	2005	10,290,000
Refunding Revenue Bonds - Series 1995	2006	4,445,000
		\$ 19,100,000

(9) Employees' Retirement Plan

Plan Description. The District contributes to the Teacher Retirement System of Texas (TRS), a cost-sharing, multiple employer defined benefit pension plan. TRS administers retirement and disability annuities, and death and survivor benefits to employees and beneficiaries of employees of the public school systems of Texas. It operates primarily under the provisions of the Texas Constitution, Article XVI, Sec. 67, and Texas Government Code, Title 8, Subtitle C. TRS also administers proportional retirement benefits and service credit transfers under Texas Government Code, Title 8, Chapters 803 and 805, respectively. The Texas state legislature has the authority to establish and amend benefit provisions of the pension plan and may, under certain circumstances, grant special authority to the TRS Board of Trustees. TRS issues a publicly available financial report that includes financial statements and required supplementary information for the defined

McLennan County Junior College DistrictNotes to Financial Statements
(Continued)(9) Employees' Retirement Plan (continued)

benefit pension plan. That report may be obtained by writing to the TRS Communications Department, 1000 Red River Street, Austin, Texas 78701, by calling the TRS Communications Department at 1-800-223-8778, or by downloading the report from the TRS Internet website, www.trs.state.tx.us, under the TRS Publications heading.

Funding Policy. Contribution requirements are not actuarially determined but are established and amended by the Texas state legislature. The State funding policy is as follows: (1) the state constitution requires the legislature to establish a member contribution rate of not less than 6.0% of the member's annual compensation and a state contribution rate of not less than 6.0% and not more than 10.0% of the aggregate annual compensation of all members of the system; (2) a state statute prohibits benefit improvements or contribution reductions if, as a result of a particular action, the time required to amortize TRS's unfunded actuarial liabilities would be increased to a period that exceeds 31 years; or if the amortization period already exceeds 31 years, the period would be increased by such action. State law provides for a member contribution rate of 6.4% for fiscal years 2010, 2009, and 2008, and a state contribution rate of 6.644% for fiscal year 2010 and 6.58% for fiscal years 2009 and 2008. In certain instances, the District is required to make all or a portion of the state's 6.644% contribution for fiscal year 2010 and 6.58% for 2009 and 2008. State contributions to TRS made on behalf of the District for the years ended August 31, 2010, 2009, and 2008 were \$916,970, \$826,359, and \$734,695, respectively, and are reported as revenues and expenses in the accompanying financial statements.

Optional Retirement Program. The State has also established an optional retirement program for institutions of higher education. Participation in the optional retirement program is in lieu of participation in the Teacher Retirement System of Texas. The optional retirement program provides for the purchase of annuity contracts. The percentages of participant salaries currently contributed by the State and each participant are 6.58% and 6.65%, respectively. The District supplements an additional 1.92%. Since these are individual annuity contracts, the State and the District have no additional or unfunded liability for this program. District contributions were \$242,903, \$206,277, and \$196,239, for the years ended August 31, 2010, 2009, and 2008 respectively. State contributions made on behalf of the District for the years ended August 31, 2010, 2009, and 2008 were \$721,736, \$687,660, and \$652,226 respectively, and are reported as revenues and expenses in the accompanying financial statements.

The total payroll for all College employees was \$32,042,662, \$28,985,176, and \$26,996,116 for the years ended August 31, 2010, 2009, and 2008, respectively. The total payroll of employees covered by TRS was \$16,010,503, \$14,725,829, and \$13,186,814,

McLennan County Junior College District

Notes to Financial Statements (Continued)

(9) Employees' Retirement Plan (continued)

and the total payroll of employees covered by the optional retirement program was \$11,566,798, \$10,743,592, and \$10,220,784 for the years ended August 31, 2010, 2009, and 2008, respectively.

(10) Compensated Absences

Full-time employees earn annual leave of 6.67 hours per month. The District's policy is that any employee may carry accrued leave forward from one fiscal year to another fiscal year with a maximum number of paid hours upon termination of 160. The District recognized an accrued liability for the unpaid annual leave of \$568,656 and \$547,621 at August 31, 2010 and 2009, respectively. It is the District's policy to classify the entire amount of compensated absences as a current liability since substantially all is used in the following fiscal year and is reflected as such in the accompanying Statements of Net Assets. Sick leave, which can be accumulated up to 960 hours, is earned at the rate of eight hours per month. The District's policy is to recognize the cost of sick leave when paid. A liability for unpaid sick leave is not shown in the financial statements since experience indicates the expenditure for sick leave to be minimal and benefits are not vested.

(11) Operating Lease Commitments

The District leases certain equipment under operating leases through 2012. Included in operating expenses for the years ended August 31, 2010 and 2009 is \$87,328 and \$81,772, respectively, of rent paid or due under these operating leases. Minimum future rental payments under these noncancelable operating leases having remaining terms in excess of one year as of August 31, 2010 for each of the next two years are as follows:

Year Ended <u>August 31</u>	
2011	\$ 84,716
2012	5,688

(12) Risk Management

The District is exposed to various risks of loss related to torts: theft of, damage to, and destruction of assets; errors and omissions; and natural disasters for which the District carries commercial insurance. There were no significant reductions in insurance in the past fiscal year, and there were no settlements exceeding insurance coverage for each of

McLennan County Junior College District

Notes to Financial Statements (Continued)

(12) Risk Management (continued)

The past three fiscal years. The District has established a limited risk management program for workers' compensation. A liability for workers' compensation claims is reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. An excess commercial insurance policy covers individual workers' compensation claims in excess of \$151,685. The claim liability includes an amount for claims that have been incurred but not reported (IBNR). Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of pay-outs and other economic and social factors. Estimated future payments for incurred claims are charged to operating expenses. Changes in the balance of claims liability included in accrued liabilities during the past two years are as follows:

	<u>2010</u>	<u>2009</u>
Unpaid claims, beginning of year	\$ 200,628	200,628
Incurred claims (including IBNR) and changes to prior year estimates	57,206	27,139
Claim payments	<u>(57,206)</u>	<u>(27,139)</u>
Unpaid claims, end of year	<u>\$ 200,628</u>	<u>200,628</u>

(13) Post-Retirement Health Care Benefits

Plan Description. The District contributes to the State Retiree Health Plan (SRHP), a cost-sharing, multiple-employer, defined benefit postemployment healthcare plan through the Group Benefits Program administered by the Employees Retirement System of Texas (ERS). SRHP provides medical benefits to retired employees of participating universities, community colleges and state agencies in accordance with Chapter 1551, Texas Insurance Code. Benefit and contribution provisions of the SRHP are authorized by State law and may be amended by the Texas Legislature. ERS issues a publicly available financial report that includes financial statements and required supplementary information for SRHP. That report may be obtained from ERS via their website at www.ers.state.tx.us.

Funding Policy. Section 1551.055 of Chapter 1551, Texas Insurance Code provides that contribution requirements of the employer and retirees are established and may be amended by the ERS board of trustees. Retirees pay any premium over and above the employer contribution.

McLennan County Junior College District

Notes to Financial Statements (Continued)

(13) Post-Retirement Health Care Benefits (continued)

The employer's share of the cost of retiree healthcare coverage above the cost charged using a blended rate is known as the implicit rate subsidy. It is measured as the difference between the claims costs for the retirees and the amounts contributed by the retirees determined on a pay-as-you-go basis. State contributions to SRHP made on behalf of the District for the years ended August 31, 2010, 2009 and 2008 were \$840,104, \$743,374, and \$731,975, respectively, and are reported as revenues and expenses in the accompanying financial statements. The District's contributions to SRHP for the years ended August 31, 2010, 2009, and 2008 were \$89,229, \$88,681, and \$60,616, respectively, which equaled the remaining required contributions each year.

(14) Related Parties

During the years ended August 31, 2010 and 2009, the District furnished office space, utilities and staffing amounting to approximately \$250,000 and \$205,000, respectively, at no cost to the Foundation.

(15) Ad Valorem Property Taxes

The District's ad valorem property tax is levied each October 1 on the assessed value listed as of the prior January 1 for all real, business and personal property located in the District as follows:

	2010	2009
Assessed valuation of the District	\$ 13,920,200,903	13,318,001,380
Less: Abatements	47,047,590	30,058,522
Less: Exemptions	2,646,385,171	2,509,250,163
Net assessed valuation of the District	\$ 11,226,768,142	10,778,692,695

Tax rates authorized and assessed during fiscal year 2010 are as follows:

	Current Operations	Debt Service	Total
Tax rate per \$100 valuation for authorized	\$ 0.250000	0.500000	0.750000
Tax rate per \$100 valuation for assessed	0.104866	0.051466	0.156332

McLennan County Junior College District

Notes to Financial Statements
(Continued)

(15) Ad Valorem Property Taxes (continued)

Tax rates authorized and assessed during fiscal year 2009 were as follows:

	<u>Current Operations</u>	<u>Debt Service</u>	<u>Total</u>
Tax rate per \$100 valuation for authorized	\$ 0.250000	0.500000	0.750000
Tax rate per \$100 valuation for assessed	0.100101	0.051033	0.151134

Taxes levied for the year ended August 31, 2010 are \$17,581,006. Taxes are due on receipt of the tax bill and are delinquent if not paid before February 1 of the year following the year in which imposed. Tax collections for the year ended August 31, 2010 are as follows:

	<u>Current Operations</u>	<u>Debt Service</u>	<u>Total</u>
Current taxes collected	\$ 11,377,856	5,584,006	16,961,862
Delinquent taxes collected	152,291	66,221	218,512
Penalties and interest collected	<u>139,541</u>	<u>61,169</u>	<u>200,710</u>
Total collections	<u>\$ 11,669,688</u>	<u>5,711,396</u>	<u>17,381,084</u>

Taxes levied for the year ended August 31, 2009 were \$16,328,290. Tax collections for the year ended August 31, 2009 were as follows:

	<u>Current Operations</u>	<u>Debt Service</u>	<u>Total</u>
Current taxes collected	\$ 10,488,202	5,347,045	15,835,247
Delinquent taxes collected	148,667	55,715	204,382
Penalties and interest collected	<u>128,342</u>	<u>53,861</u>	<u>182,203</u>
Total collections	<u>\$ 10,765,211</u>	<u>5,456,621</u>	<u>16,221,832</u>

McLennan County Junior College District

Notes to Financial Statements (Continued)

(15) Ad Valorem Property Taxes (continued)

Current tax collections for each of the years ended August 31, 2010 and 2009 were approximately 97% of the current tax levy, respectively. An allowance for uncollectible taxes is based upon the historical experience in collecting property taxes.

(16) Budgets

Each community college district in Texas is required by law to prepare an annual operating budget of anticipated revenues and expenditures for the fiscal year beginning September 1. The budget, which is prepared on the accrual basis of accounting, is adopted by the District's Board of Trustees. A copy of the approved budget and subsequent amendments must be filed with the Texas Higher Education Coordinating Board, Legislative Budget Board, Legislative Reference Library, and Governor's Office of Budget and Planning by December 1.

(17) Income Taxes

The District is exempt from income taxes under Internal Revenue Code Section 115, although unrelated business income may be subject to income taxes under Internal Revenue Code Section 511(a)(2)(B). The District had no unrelated business income tax liability for 2010 or 2009.

The Foundation is an organization generally exempt from federal income taxes under Internal Revenue Code Section 501(c)(3).

(18) Commitments and Contingencies

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the District expects such amounts, if any, to be immaterial.

Effective May 27, 2008, the District entered into a ten-year agreement with a corporation for the management and operation of its bookstore. The agreement provides for the District to receive a percentage of gross revenues from the operation of the bookstore.

(19) Contracts and Grants

Contract and grant revenues are recognized as earned in the accompanying Statements of Revenues, Expenses, and Changes in Net Assets. For contract and grant awards, funds

McLennan County Junior College DistrictNotes to Financial Statements
(Continued)(19) Contracts and Grants (continued)

expended but not collected are reported as accounts receivable in the accompanying Statements of Net Assets. Contract and grant awards that are not yet funded and for which the District has not yet performed services are not included in the financial statements. Such contract and grant awards already committed total \$1,974,987 and \$1,959,333 at August 31, 2010 and 2009, respectively for federal contract and grant awards and \$327,305 and \$245,200 at August 31, 2010 and 2009, respectively for state contract and grant awards.

(20) Business Concentrations

The District generally serves the McLennan County area; consequently, it is impacted by the general economy of the area. Also, the District receives a substantial portion of its funding from federal and state sources; consequently, the District is dependent upon continued funding from these sources.

(21) Authoritative Pronouncements Not Yet Effective

The following is a pronouncement issued by the Governmental Accounting Standards Board (GASB) which may impact the District but is not yet effective. The District has not yet determined the effects of the adoption on its financial statements.

GASB Statement No. 59, *Financial Instruments Omnibus* (Statement 59) – The objective of Statement 59 is to update and improve existing standards regarding financial reporting and disclosure requirements of certain financial instruments and external investment pools. The provisions of Statement 59 are effective for financial statements for periods beginning after June 15, 2010.

(22) Subsequent Events

The District has evaluated subsequent events from the date of the statements of net assets through November 18, 2010, the date on which the financial statements were available to be issued, and has determined that there are no other items to disclose.

Supplemental Information

McLennan County Junior College District

Schedule of Operating Revenues (Schedule A)

Year Ended August 31, 2010
(With Memorandum Totals for the Year Ended August 31, 2009)

	Unrestricted	Restricted	Total		Total	
			Educational Activities	Auxiliary Enterprises	2010	2009
Tuition and fees:						
State funded credit courses:						
In-district resident tuition	\$ 11,324,765	-	11,324,765	-	11,324,765	8,824,303
Out-of-district resident tuition	2,566,319	-	2,566,319	-	2,566,319	1,855,344
Non-resident tuition	849,026	-	849,026	-	849,026	595,529
TPEG - credit (set aside)	841,898	-	841,898	-	841,898	656,181
State funded continuing education	315,457	-	315,457	-	315,457	204,840
TPEG - non-credit (set aside)	9,829	-	9,829	-	9,829	8,307
Non-state funded educational programs	28,544	-	28,544	-	28,544	37,670
Total tuition	15,935,838	-	15,935,838	-	15,935,838	12,182,174
Fees:						
Installment plan fees	55,275	-	55,275	-	55,275	68,525
Facility fees	1,274,389	-	1,274,389	-	1,274,389	1,076,013
General fees	637,194	-	637,194	-	637,194	538,007
Laboratory fees	546,993	-	546,993	-	546,993	446,484
Other fees	1,416,565	-	1,416,565	-	1,416,565	1,069,947
Total fees	3,930,416	-	3,930,416	-	3,930,416	3,198,976
Scholarship allowances and discounts:						
Remissions and exemptions - state	(519,424)	-	(519,424)	-	(519,424)	(359,145)
Title IV federal grants	(5,639,797)	-	(5,639,797)	-	(5,639,797)	(3,158,356)
Other federal grants	(10,440)	-	(10,440)	-	(10,440)	(9,197)
TPEG awards	(724,986)	-	(724,986)	-	(724,986)	(622,833)
Other state grants	(350,980)	-	(350,980)	-	(350,980)	(216,210)
Other local grants	(532,921)	-	(532,921)	-	(532,921)	(418,180)
Total scholarship allowances	(7,778,548)	-	(7,778,548)	-	(7,778,548)	(4,783,921)
Total net tuition and fees	12,087,706	-	12,087,706	-	12,087,706	10,597,229
Additional operating revenues:						
Sales and services of educational activities	718,466	-	718,466	-	718,466	793,450
General operating revenues	157,232	-	157,232	-	157,232	142,251
Total additional operating revenues	875,698	-	875,698	-	875,698	935,701
Auxiliary enterprises:						
Bookstore (outsourced)	-	-	-	474,885	474,885	394,759
Other auxiliary enterprises	-	-	-	101,128	101,128	151,062
Total net auxiliary enterprises	-	-	-	576,013	576,013	545,821
Total operating revenues	\$ 12,963,404	-	12,963,404	576,013	13,539,417	12,078,751

In accordance with Education Code 56.033, \$851,727 and \$664,488 of tuition was set aside for Texas Public Education Grants (TPEG) for the years ended August 31, 2010 and 2009, respectively.

See accompanying independent auditors' report.

McLennan County Junior College District

Schedule of Operating Expenses by Object (Schedule B)

Year Ended August 31, 2010
(With Memorandum Totals for the Year Ended August 31, 2009)

	Operating Expenses				Total	
	Salaries and Wages	Benefits		Other Expenses	2010	2009
		State	Local			
Unrestricted - educational activities:						
Instruction	\$ 21,011,052	-	1,033,169	1,785,789	23,830,010	24,039,778
Public service	189,710	-	15,548	94,273	299,531	340,278
Academic support	1,377,368	-	68,888	370,433	1,816,689	1,740,559
Student services	1,774,754	-	90,096	642,290	2,507,140	2,177,574
Institutional support	4,007,025	-	203,378	2,368,897	6,579,300	7,585,283
Operation and maintenance of plant	1,347,771	-	458,387	3,500,162	5,306,320	4,639,364
Scholarships and fellowships	-	-	-	1,035,338	1,035,338	852,915
Total unrestricted educational activities	<u>29,707,680</u>	<u>-</u>	<u>1,869,466</u>	<u>9,797,182</u>	<u>41,374,328</u>	<u>41,375,751</u>
Restricted - educational activities:						
Instruction	393,156	3,256,266	57,696	533,891	4,241,009	4,187,048
Public service	1,093,638	-	170,885	220,626	1,485,149	1,408,883
Academic support	19,107	213,463	-	-	232,570	249,480
Student services	332,463	275,049	58,517	254,832	920,861	859,332
Institutional support	142,832	621,004	15,255	495,572	1,274,663	1,056,388
Operation and maintenance of plant	4,903	-	-	-	4,903	4,679
Scholarships and fellowships	-	-	-	15,090,618	15,090,618	8,673,205
Total restricted educational activities	<u>1,986,099</u>	<u>4,365,782</u>	<u>302,353</u>	<u>16,595,539</u>	<u>23,249,773</u>	<u>16,439,015</u>
Total educational activities	<u>31,693,779</u>	<u>4,365,782</u>	<u>2,171,819</u>	<u>26,392,721</u>	<u>64,624,101</u>	<u>57,814,766</u>
Auxiliary enterprises	<u>348,883</u>	<u>-</u>	<u>151,091</u>	<u>1,030,947</u>	<u>1,530,921</u>	<u>1,548,866</u>
Depreciation expense:						
Buildings and other improvements	-	-	-	3,079,502	3,079,502	1,799,040
Equipment and furniture	-	-	-	296,001	296,001	253,711
Library books	-	-	-	75,555	75,555	76,326
Total depreciation expense	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,451,058</u>	<u>3,451,058</u>	<u>2,129,077</u>
Total operating expenses	<u>\$ 32,042,662</u>	<u>4,365,782</u>	<u>2,322,910</u>	<u>30,874,726</u>	<u>69,606,080</u>	<u>61,492,709</u>

See accompanying independent auditors' report.

McLennan County Junior College District

Schedule of Nonoperating Revenues and Expenses (Schedule C)

Year Ended August 31, 2010
(With Memorandum Totals for the Year Ended August 31, 2009)

	Unrestricted	Restricted	Auxiliary Enterprises	Total	
				2010	2009
Nonoperating revenues:					
State Appropriations:					
Education and general state support	\$ 13,214,849	-	-	13,214,849	13,803,606
State group insurance	-	2,727,075	-	2,727,075	2,727,896
State retirement matching	-	1,638,707	-	1,638,707	1,514,019
Nursing shortage reduction	-	49,016	-	49,016	-
Total state appropriations	<u>13,214,849</u>	<u>4,414,798</u>	<u>-</u>	<u>17,629,647</u>	<u>18,045,521</u>
Maintenance ad valorem taxes	11,558,822	-	-	11,558,822	10,659,655
Debt service ad valorem taxes	-	5,665,809	-	5,665,809	5,412,602
Federal grants and contracts	-	24,218,252	-	24,218,252	15,200,693
State grants and contracts	-	2,031,874	-	2,031,874	1,328,222
Local grants and contracts	35,385	10,106	-	45,491	120,015
Investment income	135,552	477,944	-	613,496	1,526,408
Gifts	71,927	120,000	-	191,927	324,620
Other nonoperating revenues	-	263,835	-	263,835	5,388
Total nonoperating revenues	<u>25,016,535</u>	<u>37,202,618</u>	<u>-</u>	<u>62,219,153</u>	<u>52,623,124</u>
Nonoperating expenses:					
Interest on capital related debt	-	4,663,552	-	4,663,552	2,520,055
Loss on disposal of capital assets	-	5,818	-	5,818	10,782
Other nonoperating expenses	-	104,833	-	104,833	66,216
Total nonoperating expenses	<u>-</u>	<u>4,774,203</u>	<u>-</u>	<u>4,774,203</u>	<u>2,597,053</u>
Net nonoperating revenues	<u>\$ 25,016,535</u>	<u>32,428,415</u>	<u>-</u>	<u>57,444,950</u>	<u>50,026,071</u>

See accompanying independent auditors' report.

McLennan County Junior College District

Schedule of Net Assets by Source and Availability (Schedule D)

Year Ended August 31, 2010

	Detail by Source				Available for Current Operation		
	Unrestricted	Restricted		Capital Assets Net of Depreciation and Related Debt	Total	Yes	No
		Expendable	Non- Expendable				
Current:							
Unrestricted	\$ 4,704,448	-	-	-	4,704,448	4,704,448	-
Scholarships and fellowships	-	984,248	-	-	984,248	-	984,248
Loan	(54,820)	-	-	-	(54,820)	-	(54,820)
Plant:							
Capital projects	264,264	3,392,856	-	-	3,657,120	-	3,657,120
Debt service	944,345	724,753	-	-	1,669,098	-	1,669,098
Investment in plant	(1,669,549)	-	-	33,237,522	31,567,973	-	31,567,973
 Total net assets, August 31, 2010	4,188,688	5,101,857	-	33,237,522	42,528,067	4,704,448	37,823,619
 Total net assets, August 31, 2009	7,275,923	4,444,507	-	29,429,350	41,149,780	6,384,292	34,765,488
 Net increase (decrease) in net assets	\$ (3,087,235)	657,350	-	3,808,172	1,378,287	(1,679,844)	3,058,131

See accompanying independent auditors' report.

McLennan County Junior College District

Schedule of Expenditures of Federal Awards
(Schedule E)

Year Ended August 31, 2010

<u>Grantor/Pass-Through Grantor/ Program Title</u>	<u>Federal CFDA Number</u>	<u>Pass Through Grantor Number</u>	<u>Indirect Costs, Pass Through Disbursements and Expenditures</u>
<u>U.S. Department of Education:</u>			
Direct Programs:			
Student Financial Assistance Cluster:			
Federal Supplemental Education Opportunity Grant Program	84.007		\$ 236,734
Federal Family Education Loans	84.032		2,854
Federal Work Study Program	84.033		234,880
Federal Pell Grant Program	84.063		20,300,004
Federal Direct Student Loans	84.268		25,640,606
Academic Competitiveness Grant	84.375		<u>181,016</u>
Total Student Financial Assistance Cluster			46,596,094
Strengthening Institutions Program - eCampus	84.031A		408,447
TRIO Cluster:			
TRIO - Student Support Services	84.042		353,770
TRIO - Upward Bound	84.047		<u>386,554</u>
Total TRIO Cluster			740,324
Total Direct Programs			<u>47,744,865</u>
Pass Through From:			
Texas State Comptroller's Office:			
ARRA -SECO Grant	81.041	DE-EE-0000116	<u>122,628</u>
Texas Education Agency:			
Adult Education	84.002A	10410001711305	483,001
Adult Education - Institutionalized	84.002A	10410001711305	<u>30,453</u>
Total Adult Education			<u>513,454</u>
Texas Higher Education Coordinating Board:			
Vocational Education - State Basic Grant Program	84.048	104229	<u>697,800</u>
Leverage Education Assistance Partnership	84.069A	17415412604000	<u>14,797</u>
Special Leveraging Educational Assistance Partnership	84.069B	17415412604000	<u>19,025</u>
Robert C. Byrd Honor Scholarship Program	84.185	17415412604000	<u>4,500</u>
State Fiscal Stabilization Fund Cluster:			
ARRA -State Fiscal Stabilization Fund - Government Services	84.397A	3596	<u>231,821</u>
Total U. S. Department of Education			<u>49,348,890</u>

McLennan County Junior College District

Schedule of Expenditures of Federal Awards (Schedule E) (Continued)

<u>Grantor/Pass-Through Grantor/ Program Title</u>	<u>Federal CFDA Number</u>	<u>Pass Through Grantor Number</u>	<u>Indirect Costs, Pass Through Disbursements and Expenditures</u>
<u>U. S. Department of Labor</u>			
Pass Through From			
Texas Workforce Commission			
WIA Cluster:			
ARRA -WIA Adult Program (Skills Development)	17.258	1310XSD000	\$ <u>238,352</u>
<u>U. S. Small Business Administration</u>			
Pass Through From			
Dallas County Community College District			
Small Business Development Center	59.037	9-603001-Z-0047-25	15,583
Small Business Development Center	59.037	10-603001-Z-0076-24	<u>110,683</u>
Total U. S. Small Business Administration			<u>126,266</u>
<u>U. S. Department of Health and Human Services</u>			
Pass Through From			
Texas Education Agency			
TANF Cluster:			
Temporary Assistance for Needy Families	93.558	103625017110286	<u>65,882</u>
HOT Workforce Development Board			
CCDF Cluster:			
Childcare Early Learning Training	93.596	07150C16FY09	7,219
Childcare Quality Improvement	93.596	07150C16FY10	<u>2,850</u>
Total CCDF Cluster			<u>10,069</u>
Total U.S. Department of Health and Human Services			<u>75,951</u>
<u>Corporation for National and Community Service</u>			
Direct Programs:			
Heart of Texas Retired Senior Volunteer Program	94.002	08SRWTX003	25,505
Heart of Texas Retired Senior Volunteer Program	94.002	10SR106679	<u>46,748</u>
Total Corporation for National and Community Service			<u>72,253</u>
Total Federal Awards			\$ <u><u>49,861,712</u></u>

See accompanying independent auditors' report and notes to schedule of expenditures of federal awards.

McLennan County Junior College District

Notes to Schedule of Expenditures of Federal Awards

Year Ended August 31, 2010

(1) Federal Revenue Reconciliation

Federal revenues for 2010 are reported in the basic financial statements as follows:

Federal grants and contracts per Exhibit 2	\$ 24,218,252
Add: Federal Family Education Loans made	2,854
Add: Federal Direct Student Loans made	<u>25,640,606</u>
Total per Schedule of Expenditures of Federal Awards	<u>\$ 49,861,712</u>

(2) Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal grant activity of McLennan County Junior College District (the District) and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

McLennan County Junior College District

Schedule of Expenditures of State Awards
(Schedule F)

Year Ended August 31, 2010

Grantor Agency/Program Title	Grant Contract Number	Indirect Costs and Expenditures
Texas Higher Education Coordinating Board		
State Work Study		\$ 44,667
Nursing Shortage Reduction		49,016
P16 Special Advisors		6,164
Texas Education Opportunity Grants		216,274
Alternative Teacher Certification		111,073
Texas Grant Program		1,072,042
Total Texas Higher Education Coordinating Board		<u>1,499,236</u>
Texas Workforce Commission		
Skills Development	1309SDF000	8,445
Skills Development	1309SDF001	221,749
Total Texas Workforce Commission		<u>230,194</u>
Texas Education Agency		
State Adult Education	10010001711305	<u>155,440</u>
Small Business Development Center	9-603001-Z-0047-25	13,536
Small Business Development Center	10-603001-Z-0076-24	148,262
Total Small Business Development Center		<u>161,798</u>
Texas Department on Aging		
RSVP	09RZWTX001	<u>29,098</u>
Texas State Comptroller		
Jobs and Education for Texans (JET)		<u>5,124</u>
Total State Awards		<u>\$ 2,080,890</u>

See accompanying independent auditors' report and notes to schedule of expenditures of state awards.

McLennan County Junior College District

Notes to Schedule of Expenditures of State Awards

Year Ended August 31, 2010

(1) State Revenue Reconciliation

State revenues for 2010 are reported in the basic financial statements as follows:

State grants and contracts per Exhibit 2	\$ 2,031,874
Add: Nursing shortage reduction grant appropriation	<u>49,016</u>
Total per Schedule of Expenditures of State Awards	<u><u>\$ 2,080,890</u></u>

(2) Basis of Presentation

The accompanying schedule of expenditures of state awards includes the state grant activity of McLennan County Junior College District and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of *Uniform Grant Management Standards*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

Statistical Section

Financial Trends Information

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

Net Assets by Component
Revenues by Source
Expenses by Function and Changes in Net Assets

Revenue Capacity Information

These schedules contain information to help the reader assess the factors affecting the District's ability to generate its primary revenues.

Tuition and Fees
Assessed Value and Estimated Actual Value of Taxable Property
Direct and Overlapping Property Tax Rates
Principal Taxpayers
Property Tax Levies and Collections

Debt Capacity Information

These schedules present information to help the reader assess the affordability of the District's current levels of debt and the District's ability to issue additional debt in the future.

Ratios of Outstanding Debt by Type
Legal Debt Margin Information
Pledged Revenue Coverage

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place and to help make comparisons over time and with each other.

Demographic and Economic Statistics
Principal Employers

Operating Information

These schedules contain other information about the District's operations and resources to help the reader understand how the District's financial information relates to the services the District provides and the activities it performs.

State Appropriation - Operating Information
Faculty, Staff, and Administrators Statistics
Enrollment Details
Student Profile
Student Transfers to Senior Institutions
Capital Asset Information

McLennan County Junior College District

Net Assets by Component

Fiscal Years 2002 to 2010
(dollars expressed in thousands)
(Unaudited)

	For the Year Ended August 31,								
	2010	2009	2008	2007	2006	2005	2004	2003	2002
Invested in capital assets, net of related debt	\$ 33,238	29,429	29,351	25,283	23,967	21,222	19,922	20,491	17,822
Restricted	5,101	4,445	3,807	1,232	1,198	945	1,212	3,092	3,401
Unrestricted	4,189	7,276	7,380	8,139	6,730	6,512	5,083	2,261	3,136
 Total primary government net assets	 \$ 42,528	 41,150	 40,538	 34,654	 31,895	 28,679	 26,217	 25,844	 24,359

McLennan County Junior College District

Revenues by Source

Fiscal Years 2002 to 2010 (Unaudited)

	For the Year Ended August 31, (dollars expressed in thousands)								
	2010	2009	2008	2007	2006	2005	2004	2003	2002
Operating revenues:									
Tuition and fees (net of discounts)	\$ 12,088	10,597	9,855	9,496	8,047	7,931	6,104	5,191	4,477
Sales and services of educational activities	718	793	702	636	626	605	622	626	681
Auxiliary enterprises	576	546	481	437	435	426	355	342	305
Other operating revenues	157	142	104	87	66	51	37	87	33
Total operating revenues	<u>13,539</u>	<u>12,078</u>	<u>11,142</u>	<u>10,656</u>	<u>9,174</u>	<u>9,013</u>	<u>7,118</u>	<u>6,246</u>	<u>5,496</u>
Nonoperating revenues:									
State appropriations	17,630	18,045	17,950	17,869	17,638	14,903	14,802	14,127	14,710
Ad valorem taxes	17,225	16,073	15,178	11,275	10,512	10,351	9,445	8,130	7,234
Federal grants and contracts	24,218	15,201	13,157	11,872	11,948	11,855	10,670	10,050	8,189
State grants and contracts	2,032	1,328	956	705	685	867	680	1,494	1,067
Local grants and contracts	45	120	40	35	75	77	111	122	157
Investment income	613	1,526	3,298	2,442	542	334	97	114	613
Gifts	192	325	25	46	50	23	27	34	30
Other nonoperating revenues	264	5	310	75	36	9	223	12	8
Total nonoperating revenues	<u>62,219</u>	<u>52,623</u>	<u>50,914</u>	<u>44,319</u>	<u>41,486</u>	<u>38,419</u>	<u>36,055</u>	<u>34,083</u>	<u>32,008</u>
Capital grants	-	-	-	-	-	-	-	161	621
Total revenues	<u>\$ 75,758</u>	<u>64,701</u>	<u>62,056</u>	<u>54,975</u>	<u>50,660</u>	<u>47,432</u>	<u>43,173</u>	<u>40,490</u>	<u>38,125</u>
For the Year Ended August 31,									
	2010	2009	2008	2007	2006	2005	2004	2003	2002
Operating revenues:									
Tuition and fees (net of discounts)	15.96%	16.38%	15.88%	17.27%	15.88%	16.72%	14.14%	12.82%	11.74%
Sales and services of educational activities	0.95%	1.23%	1.13%	1.16%	1.24%	1.28%	1.44%	1.55%	1.79%
Auxiliary enterprises	0.76%	0.84%	0.78%	0.79%	0.86%	0.90%	0.82%	0.84%	0.80%
Other operating revenues	0.21%	0.22%	0.17%	0.16%	0.13%	0.11%	0.09%	0.21%	0.09%
Total operating revenues	<u>17.87%</u>	<u>18.67%</u>	<u>17.95%</u>	<u>19.38%</u>	<u>18.11%</u>	<u>19.00%</u>	<u>16.49%</u>	<u>15.43%</u>	<u>14.42%</u>
Nonoperating revenues:									
State appropriations	23.27%	27.89%	28.93%	32.50%	34.82%	31.42%	34.29%	34.89%	38.58%
Ad valorem taxes	22.74%	24.84%	24.46%	20.51%	20.75%	21.82%	21.88%	20.08%	18.97%
Federal grants and contracts	31.97%	23.49%	21.20%	21.60%	23.58%	24.99%	24.71%	24.82%	21.48%
State grants and contracts	2.68%	2.05%	1.54%	1.28%	1.35%	1.83%	1.58%	3.69%	2.80%
Local grants and contracts	0.06%	0.19%	0.06%	0.06%	0.15%	0.16%	0.26%	0.30%	0.41%
Gifts	0.81%	2.36%	5.31%	4.44%	1.07%	0.70%	0.22%	0.28%	1.61%
Investment income	0.25%	0.50%	0.04%	0.08%	0.10%	0.05%	0.06%	0.08%	0.08%
Other nonoperating revenues	0.35%	0.01%	0.50%	0.14%	0.07%	0.02%	0.52%	0.03%	0.02%
Total nonoperating revenues	<u>82.13%</u>	<u>81.33%</u>	<u>82.05%</u>	<u>80.62%</u>	<u>81.89%</u>	<u>81.00%</u>	<u>83.51%</u>	<u>84.18%</u>	<u>83.96%</u>
Capital grants	<u>0.00%</u>	<u>0.00%</u>	<u>0.00%</u>	<u>0.00%</u>	<u>0.00%</u>	<u>0.00%</u>	<u>0.00%</u>	<u>0.40%</u>	<u>1.63%</u>
Total revenues	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>

Note:

Due to reporting format and definition changes prescribed by GASB Statement 34, only fiscal years 2002-2010 are available.

McLennan County Junior College District

Expenses by Function and Changes in Net Assets

Fiscal Years 2002 to 2010 (Unaudited)

		For the Year Ended August 31, (dollars expressed in thousands)								
		2010	2009	2008	2007	2006	2005	2004	2003	2002
Operating expenses:										
Instruction	\$	28,071	28,227	22,114	21,296	20,633	19,222	16,823	16,995	15,450
Public service		1,785	1,749	1,658	1,794	1,751	1,666	1,758	1,848	1,862
Academic support		2,049	1,990	1,822	1,984	1,780	1,788	1,590	1,765	1,873
Student services		3,428	3,037	2,985	3,024	2,955	2,770	2,540	2,408	2,144
Institutional support		7,854	8,642	7,997	7,345	6,635	6,075	5,775	4,921	4,608
Operation and maintenance of plant		5,311	4,644	4,747	4,008	4,104	4,543	3,806	3,083	3,061
Scholarships and fellowships		16,126	9,526	8,175	6,844	5,785	5,319	4,890	4,519	3,673
Auxiliary enterprises		1,531	1,549	1,509	1,545	1,332	1,094	927	966	1,066
Depreciation		3,451	2,129	1,726	1,687	1,587	1,518	1,386	1,233	1,033
Total operating expenses		<u>69,606</u>	<u>61,493</u>	<u>52,733</u>	<u>49,527</u>	<u>46,562</u>	<u>43,995</u>	<u>39,495</u>	<u>37,738</u>	<u>34,770</u>
Nonoperating expenses:										
Interest on capital related debt		4,664	2,520	3,338	2,526	821	942	1,228	1,247	1,337
Loss on sale of investment		6	11	9	100	12	11	40	4	-
Other nonoperating expenses		104	65	92	63	48	22	20	15	35
Total nonoperating expenses		<u>4,774</u>	<u>2,596</u>	<u>3,439</u>	<u>2,689</u>	<u>881</u>	<u>975</u>	<u>1,288</u>	<u>1,266</u>	<u>1,372</u>
Total expenses	\$	<u>74,380</u>	<u>64,089</u>	<u>56,172</u>	<u>52,216</u>	<u>47,443</u>	<u>44,970</u>	<u>40,783</u>	<u>39,004</u>	<u>36,142</u>
Change in net assets	\$	<u>1,378</u>	<u>612</u>	<u>5,884</u>	<u>2,759</u>	<u>3,217</u>	<u>2,462</u>	<u>2,390</u>	<u>1,486</u>	<u>1,983</u>

		For the Year Ended August 31,								
		2010	2009	2008	2007	2006	2005	2004	2003	2002
Operating expenses:										
Instruction		37.74%	44.04%	39.37%	40.78%	43.49%	42.74%	41.25%	43.57%	42.75%
Public service		2.40%	2.73%	2.95%	3.44%	3.69%	3.70%	4.31%	4.74%	5.15%
Academic support		2.75%	3.11%	3.24%	3.80%	3.75%	3.98%	3.90%	4.53%	5.18%
Student services		4.61%	4.74%	5.31%	5.79%	6.23%	6.16%	6.23%	6.17%	5.93%
Institutional support		10.56%	13.48%	14.24%	14.07%	13.99%	13.51%	14.16%	12.62%	12.75%
Operation and maintenance of plant		7.14%	7.25%	8.45%	7.68%	8.65%	10.10%	9.33%	7.90%	8.47%
Scholarships and fellowships		21.68%	14.86%	14.55%	13.11%	12.19%	11.83%	11.99%	11.59%	10.16%
Auxiliary enterprises		2.06%	2.42%	2.69%	2.96%	2.81%	2.43%	2.27%	2.48%	2.95%
Depreciation		4.64%	3.32%	3.07%	3.23%	3.35%	3.38%	3.40%	3.16%	2.86%
Total operating expenses		<u>93.58%</u>	<u>95.95%</u>	<u>93.88%</u>	<u>94.85%</u>	<u>98.14%</u>	<u>97.83%</u>	<u>96.84%</u>	<u>96.75%</u>	<u>96.20%</u>
Nonoperating expenses:										
Interest on capital related debt		6.27%	3.93%	5.94%	4.84%	1.73%	2.09%	3.01%	3.20%	3.70%
Loss on disposal of fixed assets		0.01%	0.02%	0.02%	0.19%	0.03%	0.02%	0.10%	0.01%	0.00%
Other non-operating expenses		0.14%	0.10%	0.16%	0.12%	0.10%	0.05%	0.05%	0.04%	0.10%
Total nonoperating expenses		<u>6.42%</u>	<u>4.05%</u>	<u>6.12%</u>	<u>5.15%</u>	<u>1.86%</u>	<u>2.17%</u>	<u>3.16%</u>	<u>3.25%</u>	<u>3.80%</u>
Total expenses		<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>

Note:

Due to reporting format and definition changes prescribed by GASB Statement 34, only fiscal years 2002-2010 are available.

McLennan County Junior College District

Tuition and Fees

Last Ten Academic Years (Unaudited)

Resident Students

Fees per Semester Credit Hour (SCH)

Academic Year (Fall)	In- District Tuition	Out-of-District Tuition	General Services Fees	Facility Fees	Technology Fee	Cost for 12 SCH		Increase from Prior Year		SCH Resident
						In-District	Out-of- District	In-District	Out- of-District	
2009	\$ 64	76	3	6	-	876	1,020	4.29%	3.66%	164,345
2008	61	73	3	6	-	840	984	7.69%	6.49%	149,569
2007	56	68	3	6	-	780	924	-	-	145,210
2006	56	68	3	6	-	780	924	4.84%	4.05%	144,632
2005	53	65	3	6	-	744	888	-	-	141,711
2004	53	65	3	6	-	744	888	19.23%	29.82%	143,837
2003	43	48	3	6	-	624	684	10.64%	9.62%	136,687
2002	34	39	3	6	4	564	624	2.17%	1.96%	128,777
2001	29	34	3	6	8	552	612	9.52%	8.51%	117,614
2000	25	30	3	6	8	504	564	10.53%	9.30%	105,741

Non-Resident Students

Fees per Semester Credit Hour (SCH)

Year	Tuition - Out of State	Tuition - International	General Services Fees	Facility Fees	Technology Fee	Cost for 12 SCH		Increase from Prior Year		SCH Non- Resident
						Out of State	International	Out of State	I	
2009	\$ 124	124	3	6	-	1,596	1,596	2.31%	2.31%	49,000
2008	121	121	3	6	-	1,560	1,560	4.00%	4.00%	31,093
2007	116	116	3	6	-	1,500	1,500	-	-	32,326
2006	116	116	3	6	-	1,500	1,500	2.46%	2.46%	28,252
2005	113	113	3	6	-	1,464	1,464	-	-	30,009
2004	113	113	3	6	-	1,464	1,464	8.93%	8.93%	30,138
2003	103	103	3	6	-	1,344	1,344	4.67%	4.67%	27,147
2002	94	94	3	6	4	1,284	1,284	0.94%	0.94%	25,289
2001	89	89	3	6	8	1,272	1,272	3.92%	3.92%	24,028
2000	85	85	3	6	8	1,224	1,224	4.08%	4.08%	22,026

Note:

Includes basic enrollment tuition and fees but excludes course based fees such as laboratory fees, testing fees and certification fees.

McLennan County Junior College District

Assessed Value and Estimated Actual Value of Taxable Property

Last Ten Fiscal Years
(dollars expressed in thousands)
(Unaudited)

Fiscal Year	Real Property	Personal and Other Property	Total Assessed Valuation of Property	Less: Abatements and Exemptions	Taxable Assessed Value	Ratio of Taxable Assessed Value to Assessed Value	Estimated Actual Value	Direct Tax Rate		
								Maintenance and Operations	Debt Service	Total
2010	\$ 11,550,239	2,369,962	13,920,201	2,693,433	11,226,768	80.65%	\$ 11,455,886	0.104866	0.051466	0.156332
2009	11,021,839	2,296,162	13,318,001	2,539,309	10,778,692	80.93%	10,998,665	0.100101	0.051033	0.151134
2008	10,112,198	2,225,557	12,337,755	2,377,749	9,960,006	80.73%	10,163,271	0.100543	0.052459	0.153002
2007	9,446,522	2,103,258	11,549,780	2,262,518	9,287,262	80.41%	9,476,798	0.105039	0.015323	0.120362
2006	8,710,431	2,038,107	10,748,538	2,100,489	8,648,049	80.46%	8,824,540	0.104593	0.016483	0.121076
2005	7,924,047	2,284,481	10,208,528	1,970,958	8,237,570	80.69%	8,405,684	0.108545	0.017501	0.126046
2004	7,621,241	1,665,205	9,286,446	1,810,387	7,476,059	80.51%	7,628,632	0.106193	0.019853	0.126046
2003	6,861,995	1,848,083	8,711,078	1,651,522	7,059,556	81.04%	7,203,629	0.094770	0.021757	0.116527
2002	5,544,965	2,018,860	7,563,825	1,442,142	6,121,683	80.93%	6,246,615	0.095603	0.024107	0.11971
2001	5,388,538	1,458,009	6,846,547	983,602	5,862,945	85.63%	5,982,597	0.091316	0.026039	0.117355

Source: McLennan County Appraisal District

Note:

Taxable assessed value is approximately 98% of fair market value per McLennan County Appraisal District. Used this percentage to estimate actual value.

McLennan County Junior College District

Direct and Overlapping Property Tax Rates Per \$100 of Assessed Value

Last Ten Fiscal Years
(Unaudited)

	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001
McLennan County College District	\$ 0.1563	0.1511	0.153	0.1204	0.1212	0.1261	0.1261	0.1165	0.1197	0.1174
Overlapping Rates										
McLennan County	0.44271	0.4431	0.4505	0.044	0.4486	0.4449	0.4407	0.4286	0.4696	0.4566
Special Districts:										
McLennan and Hill Counties Tehuacana Creek Water Control and Improvement District No. 1	0.0237	0.0237	0.0250	0.0284	0.0283	0.0283	0.0283	0.0241	0.0241	0.0221
Castleman Creek Special Improvement District	0.1000	0.1000	0.1304	0.0130	0.1370	0.1370	0.1370	0.1200	0.1200	-
Cities:										
Bellmead	0.2656	0.2470	0.2533	0.0279	0.2964	0.3052	0.3103	0.3107	0.3529	0.3584
Beverly Hills	0.3299	0.2829	0.2829	0.0283	0.2829	0.2500	-	-	-	-
Bruceville-Eddy	0.4822	0.4637	0.4426	0.0450	0.4495	0.4239	0.4338	0.4644	0.4929	0.4929
Crawford	0.4999	0.4012	0.3822	0.0340	0.3267	0.3341	0.3543	0.3678	0.4557	0.4259
Gholson	0.2135	0.2179	0.2179	0.0234	0.2454	0.2454	0.2454	0.2334	0.2500	-
Hewitt	0.4998	0.4842	0.4842	0.4842	0.4842	0.4842	0.4842	0.4550	0.5000	0.5000
Lacy-Lakeview	0.3659	0.3285	0.3285	0.3285	0.2921	0.2810	0.2927	0.2883	0.3033	0.2715
Lorena	0.5055	0.5123	0.5068	0.5004	0.5247	0.4353	0.4314	0.4234	0.4239	0.4208
Mart	0.8253	0.8513	0.7988	0.7842	0.8320	0.7099	0.8000	0.8000	0.9085	0.9000
McGregor	0.5413	0.5400	0.5577	0.5650	0.5700	0.5400	0.5349	0.5402	0.5567	0.5533
Moody	0.6173	0.5330	0.5396	0.5004	0.4886	0.6130	0.5973	0.6010	0.6010	0.5508
Robinson	0.4065	0.4065	0.417	0.3870	0.3870	0.3570	0.3570	0.3590	0.3960	0.3300
Waco	0.7862	0.7862	0.7862	0.6997	0.6997	0.6997	0.6997	0.7148	0.7148	0.7148
West	0.4548	0.4548	0.4140	0.3676	0.3590	0.3390	0.2990	0.6925	0.3247	0.3208
Woodway	0.4572	0.4572	0.4572	0.4572	0.4572	0.4572	0.4572	0.2900	0.4829	0.4646

McLennan County Junior College District

Direct and Overlapping Property Tax Rates Per \$100 of Assessed Value (Continued)

Last Ten Fiscal Years (Unaudited)

	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001
School Districts:										
Axtell Independent School District	\$ 1.1700	1.1700	1.1700	1.3700	1.5000	1.4970	1.5000	1.3800	1.4200	1.3700
Bosqueville Independent School District	1.5500	1.5550	1.5613	1.4198	1.5301	1.4921	1.5898	1.5910	1.4989	1.4947
Bruceville-Eddy Independent School District	1.3250	1.3250	1.3250	1.3257	1.4500	1.4500	1.4100	1.4100	1.3800	1.3500
China Spring Independent School District	1.4070	1.4372	1.4296	1.4595	1.5900	1.5380	1.5725	1.5600	1.5000	1.5000
Connally Independent School District	1.2888	1.2700	1.2300	1.5118	1.6525	1.6470	1.6243	1.4985	1.6496	1.5105
Crawford Independent School District	1.2688	1.2454	1.3778	1.4915	1.6199	1.5492	1.5492	1.5299	1.5299	1.4979
Gholson Independent School District	1.0400	1.0400	1.0400	1.3278	1.4524	1.4524	1.4500	1.4052	1.5000	1.4273
Hallsburg Independent School District	1.0400	1.0400	1.0401	1.3700	1.5000	1.5000	1.5000	1.5000	1.5000	1.5000
LaVega Independent School District	1.3600	1.2389	1.3128	1.5366	1.6925	1.7200	1.5400	1.5080	1.5360	1.5360
Lorena Independent School District	1.2700	1.3774	1.2474	1.5815	1.7000	1.7546	1.6894	1.6894	1.5910	1.5710
Mart Independent School District	1.9120	1.2200	1.1954	1.4204	1.5380	1.6329	1.6500	1.6500	1.6850	1.6150
McGregor Independent School District	1.1900	1.1900	1.2100	1.5211	1.6500	1.6500	1.6500	1.6500	1.6500	1.5100
Midway Independent School District	1.3200	1.3200	1.3200	1.5065	1.6220	1.6220	1.6220	1.6020	1.6400	1.6400
Moody Independent School District	N/A	N/A	N/A	1.2591	1.4200	1.4200	1.4200	1.3800	1.3800	1.3800
Oglesby Independent School District	N/A	N/A	N/A	1.3041	1.5049	1.5000	1.5000	1.5000	1.4000	1.4000
Riesel Independent School District	1.1082	1.1499	1.3263	1.5126	1.6455	1.6271	1.6334	1.6486	1.5537	1.4322
Robinson Independent School District	1.3150	1.3160	1.1800	1.5109	1.6275	1.6510	1.6571	1.6403	1.6615	1.6615
Valley Mills Independent School District	N/A	N/A	N/A	1.5100	1.6600	1.6750	1.6750	1.6950	1.6400	1.6400
Waco Independent School District	1.3650	1.3664	1.3591	1.4438	1.5641	1.5383	1.5242	1.4850	1.5920	1.5812
West Independent School District	1.2300	1.2253	1.2253	1.5510	1.7364	1.6964	1.6293	1.4974	1.5800	1.5000

Source: McLennan County Appraisal District

Note:

Overlapping rates are those of other governments that apply to property owners within the McLennan County Junior College District. Not all overlapping rates apply to all District property owners; for example, although the McLennan County tax rates apply to all District property owners, the Axtell Independent School District rates apply only to a small portion of District property owners whose property is located within the school district's geographic boundaries.

McLennan County Junior College District

Principal Taxpayers

Last Ten Years
(Unaudited)

Taxpayer	Type of Business	Taxable Assessed Value (dollars expressed in thousands)									
		2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Oncor/TXU Electric	Utility	\$ 118,632	187,974	183,329	119,940	113,020	104,938	100,771	97,967	145,805	135,593
Mars SnackFoods US	Processing	110,584	158,527	162,909	92,810	77,282	81,983	83,936	84,815	113,539	113,541
Coca-Cola	Processing	78,061	112,011	119,415	56,616	57,040	57,569	59,065	49,715	66,553	46,093
Sanderson Farms	Processing	71,806	105,387	-	-	-	-	-	-	-	-
Allergan	Manufacturing	64,610	101,931	67,001	43,662	42,624	42,464	41,405	37,915	38,690	34,503
Raytheon E-Systems/L3	Manufacturing	63,436	89,611	75,960	-	-	-	29,867	-	59,833	54,945
Inland Western	Real estate	57,642	89,578	78,223	51,125	43,796	-	-	-	-	-
Southwestern Bell	Utility	57,479	84,576	120,907	76,313	76,483	73,296	81,321	89,603	86,087	78,112
Ferguson Enterprises	Distributor	49,807	77,284	101,794	66,531	39,623	-	-	-	-	-
Sherwin Williams	Distributor	46,933	59,350	59,453	38,858	-	-	-	30,747	28,188	29,011
Pilgrim's Pride	Processing	-	-	67,719	37,130	-	34,280	-	-	-	-
Richland Mall	Real estate	-	-	-	37,870	35,842	38,881	38,411	-	-	-
Huck International	Manufacturing	-	-	-	-	33,758	35,858	31,397	41,270	41,953	48,498
Owens Brockway	Manufacturing	-	-	-	-	32,703	39,682	40,533	58,760	56,154	53,803
Tyco Healthcare	Manufacturing	-	-	-	-	-	39,674	39,208	-	-	-
Paragon Manufacturing	Manufacturing	-	-	-	-	-	-	-	34,731	35,325	43,432
TXU Trading House	Utility	-	-	-	-	-	-	-	32,890	-	-
Totals		\$ 718,990	1,066,229	1,036,710	620,855	552,171	548,625	545,914	558,413	672,127	637,531
Total taxable assessed value		\$ 11,226,768	10,778,692	9,960,006	9,287,262	8,648,049	8,237,570	7,476,059	7,059,557	6,121,683	5,862,945

McLennan County Junior College District

Principal Taxpayers (Continued)

Last Ten Years (Unaudited)

Taxpayer	Business	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
TXU Electric Delivery	Utility	1.10%	1.74%	1.84%	1.29%	1.31%	1.27%	1.35%	1.39%	2.38%	2.31%
Masterfoods USA	Processing	1.03%	1.47%	1.64%	1.00%	0.89%	1.00%	1.12%	1.20%	1.85%	1.94%
Coca-Cola	Processing	0.72%	1.04%	1.20%	0.61%	0.66%	0.70%	0.79%	0.70%	1.09%	0.79%
Sanderson Farms	Processing	0.67%	0.98%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Allergan	Manufacturing	0.60%	0.95%	0.67%	0.47%	0.49%	0.52%	0.55%	0.54%	0.63%	0.59%
Raytheon E-Systems/L3	Manufacturing	0.59%	0.83%	0.76%	0.00%	0.00%	0.00%	0.40%	0.00%	0.98%	0.94%
Inland Western	Real Estate	0.53%	0.83%	0.79%	0.55%	0.51%	0.00%	0.00%	0.00%	0.00%	0.00%
Southwestern Bell	Utility	0.53%	0.78%	1.21%	0.82%	0.88%	0.89%	1.09%	1.27%	1.41%	1.33%
Ferguson Enterprises	Distributor	0.46%	0.72%	1.02%	0.72%	0.46%	0.00%	0.00%	0.00%	0.00%	0.00%
Sherwin Williams	Distributor	0.44%	0.55%	0.60%	0.42%	0.00%	0.00%	0.00%	0.44%	0.46%	0.49%
Pilgrim's Pride	Processing	0.00%	0.00%	0.68%	0.40%	0.00%	0.42%	0.00%	0.00%	0.00%	0.00%
Richland Mall	Real Estate	0.00%	0.00%	0.00%	0.41%	0.41%	0.47%	0.51%	0.00%	0.00%	0.00%
Huck International	Manufacturing	0.00%	0.00%	0.00%	0.00%	0.39%	0.44%	0.42%	0.58%	0.69%	0.83%
Owens Brockway	Manufacturing	0.00%	0.00%	0.00%	0.00%	0.38%	0.48%	0.54%	0.83%	0.92%	0.92%
Tyco Healthcare	Manufacturing	0.00%	0.00%	0.00%	0.00%	0.00%	0.48%	0.52%	0.00%	0.00%	0.00%
Paragon Manufacturing	Manufacturing	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.49%	0.58%	0.74%
TXU Trading House	Utility	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.47%	0.00%	0.00%
	Totals	6.67%	9.89%	10.41%	6.69%	6.38%	6.66%	7.30%	7.91%	10.98%	10.87%

Source: McLennan County Appraisal District

McLennan County Junior College District

Property Tax Levies and Collections

Last Ten Tax Years
(dollars expressed in thousands)
(Unaudited)

Fiscal Year	Total Tax Levy for Fiscal Year	Collected Within Fiscal Year of Levy		Collections in Subsequent Year	Total Collections to Date	
		Amount	Percentage		Amount	Percentage of Levy
2010	\$ 17,581	16,962	96.48%	\$ 218	17,225	97.98%
2009	16,328	15,835	96.98%	204	16,222	99.35%
2008	15,239	14,909	97.83%	202	15,178	99.60%
2007	11,289	11,019	97.61%	206	11,275	99.88%
2006	10,561	10,250	97.06%	262	10,512	99.54%
2005	10,383	10,097	97.25%	182	10,279	99.00%
2004	9,423	9,234	97.99%	177	9,411	99.87%
2003	8,226	7,939	96.51%	111	8,050	97.86%
2002	7,328	7,066	96.42%	83	7,149	97.56%
2001	6,880	6,674	97.01%	77	6,751	98.13%

Note:

Property tax collections only - does not include penalties and interest.

McLennan County Junior College District

Ratios of Outstanding Debt by Type

Last Ten Fiscal Years
(dollars expressed in thousands)
(Unaudited)

	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001
General Bonded Debt										
General obligation bonds	\$ 83,295	84,470	85,845	86,915	13,310	14,105	14,955	15,605	16,220	16,805
Other Debt										
Revenue bonds	<u>19,555</u>	<u>10,600</u>	<u>5,355</u>	<u>5,790</u>	<u>6,205</u>	<u>6,550</u>	<u>7,020</u>	<u>7,465</u>	<u>7,895</u>	<u>8,305</u>
Total outstanding debt	<u>\$ 102,850</u>	<u>95,070</u>	<u>91,200</u>	<u>92,705</u>	<u>19,515</u>	<u>20,655</u>	<u>21,975</u>	<u>23,070</u>	<u>24,115</u>	<u>25,110</u>
General Bonded Debt Ratios										
Per capita	Not available	\$ 362	373	381	59	64	68	71	74	78
Per student	\$ 17,079	15,787	14,506	15,158	2,321	2,450	2,797	3,038	3,324	3,946
As a percentage of taxable assessed value	0.97%	0.90%	0.86%	0.94%	0.15%	0.17%	0.20%	0.22%	0.26%	0.29%
Total Outstanding Debt Ratios										
Per capita	Not available	\$ 407	396	406	86	94	100	105	111	117
Per student	\$ 17,079	15,787	15,411	16,168	3,403	3,587	4,111	4,492	4,943	5,896
As a percentage of taxable assessed value	0.97%	0.90%	0.95%	1.00%	0.23%	0.25%	0.29%	0.33%	0.39%	0.43%
As a percentage of personal income	Not available	0.0133%	0.0127%	0.0014%	0.0003%	0.0003%	0.0004%	0.0004%	0.0005%	0.0005%

Note:

Debt per student calculated using full time equivalent enrollment.

McLennan County Junior College District

Legal Debt Margin Information

Last Ten Fiscal Years
(dollars expressed in thousands)
(Unaudited)

	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>
Taxable assessed value	\$ <u>11,226,768</u>	<u>10,778,692</u>	<u>9,960,006</u>	<u>9,287,262</u>	<u>8,648,049</u>	<u>8,237,570</u>	<u>7,476,029</u>	<u>7,059,557</u>	<u>6,121,683</u>	<u>5,862,945</u>
Statutory tax levy limit for general obligation debt service	\$ 56,134	53,893	49,800	46,436	43,240	41,188	37,380	35,298	30,608	29,315
Current year debt service requirements	<u>5,692</u>	<u>5,750</u>	<u>5,165</u>	<u>1,422</u>	<u>1,425</u>	<u>1,423</u>	<u>1,470</u>	<u>1,441</u>	<u>1,482</u>	<u>1,487</u>
Excess of statutory tax levy limit for debt service over current requirements	\$ <u>50,442</u>	<u>48,143</u>	<u>44,635</u>	<u>45,014</u>	<u>41,815</u>	<u>39,765</u>	<u>35,910</u>	<u>33,857</u>	<u>29,126</u>	<u>27,828</u>
Current requirements as a percentage of statutory limit	<u>10.14%</u>	<u>10.67%</u>	<u>10.37%</u>	<u>3.06%</u>	<u>3.30%</u>	<u>3.45%</u>	<u>3.93%</u>	<u>4.08%</u>	<u>4.84%</u>	<u>5.07%</u>

Note:

Texas Education Code Section 130.122 limits the debt service tax levy of community colleges to \$0.50 per hundred dollars taxable assessed valuation.

McLennan County Junior College District

Pledged Revenue Coverage

Last Ten Fiscal Years
(dollars expressed in thousands)
(Unaudited)

Fiscal Year	Pledged Revenues							Debt Service Requirements			Coverage
	Tuition	Facility Fees	Community Education Fees	Interest Income	Vending Commission	Bookstore Commission	Total	Principal	Interest	Total	
2010	\$ 965	1,275	50	135	47	475	2,947	590	394	984	2.99
2009	762	1,076	51	155	48	395	2,487	740	263	1,003	2.48
2008	359	1,056	49	425	49	369	2,307	435	225	660	3.50
2007	346	1,030	56	618	41	317	2,408	415	239	654	3.68
2006	323	1,023	45	469	47	308	2,215	495	364	859	2.58
2005	378	1,035	64	248	46	277	2,048	470	386	856	2.39
2004	320	980	61	54	45	247	1,707	445	408	853	2.00
2003	316	834	117	64	38	242	1,611	430	428	858	1.88
2002	290	868	57	193	43	218	1,669	410	448	858	1.95
2001	268	763	55	334	42	185	1,647	390	464	854	1.93

McLennan County Junior College District

Demographic and Economic Statistics

Last Ten Fiscal Years
(Unaudited)

<u>Calendar Year</u>	<u>Population</u>	<u>Personal Income (thousands of dollars)</u>	<u>Personal Income Per Capita</u>	<u>Unemployment Rate</u>
2009	233,378	\$ 7,172,056	\$ 30,731	4.6%
2008	230,213	7,153,670	31,074	4.6%
2007	228,123	6,772,688	29,689	3.9%
2006	226,192	6,399,000	28,290	4.8%
2005	220,364	6,006,016	27,255	5.2%
2004	219,763	5,683,075	25,860	4.0%
2003	220,123	5,398,617	24,525	5.1%
2002	217,826	5,174,555	23,755	4.7%
2001	215,532	4,983,256	23,121	3.9%
2000	213,517	4,861,964	22,771	3.2%

Sources: Population from U.S. Bureau of the Census; personal income from U.S. Bureau of Economic Analysis; unemployment rate from Texas Workforce Commission

Note:

Information for 2010 not yet available.

McLennan County Junior College District

Principal Employers

Fiscal Years 2006 - 2010
(Unaudited)

Employer	Number of Employees				
	2010	2009	2008	2007	2006
Providence Health Center	2,434	2,434	2,182	1,565	1,000+
Baylor University	2,360	2,360	2,360	2,300	Not Available
Waco Independent School District	2,350	2,350	2,300	2,300	1,000+
City of Waco, Texas	1,729	1,729	1,729	1,460	1,000+
Hillcrest Health System	1,700	1,700	1,700	1,836	1,000+
L-3 Communications Integrated Systems	1,619	1,619	1,620	1,706	1,000+
HEB	1,350	Not Available	Not Available	Not Available	Not Available
Wal-Mart	1,290	1,290	Not Available	Not Available	Not Available
Sanderson Farms	1,170	1,170	Not Available	Not Available	Not Available
Midway Independent School District	955	955	877	885	700+
McLennan County	850	850	893	880	700+
EMSI, Inc.	750	750	Not Available	Not Available	Not Available
Veterans Administration Medical Center	735	Not Available	Not Available	Not Available	Not Available
McLennan County Juvenile Correctional Center	721	Not Available	Not Available	Not Available	Not Available
Cargill Foods, Inc.	694	694	775	Not Available	700+
Texas State Technical Institute	684	Not Available	Not Available	Not Available	Not Available
McLennan Community College	677	Not Available	Not Available	Not Available	Not Available
Masterfoods, USA	-	580	625	750	700+

Source: Greater Waco Area Chamber of Commerce

Notes:

Detailed information on employer size and total employment was not available before 2006, and for certain employers in years subsequent to 2005.

McLennan County Junior College District

State Appropriations – Operating Information

Last Ten Fiscal Years
(Unaudited)

Fiscal Year	State Appropriation	Appropriation per FTSE		Appropriation per Contact Hour			
		Full-Time Student Equivalent	Appropriation Per FTSE	Academic Contact Hours	Voc/Tech Contact Hours	Total Contact Hours	Appropriation Per Contact Hour
2010	\$ 13,157,253	7,116	\$ 1,849	2,628,185	1,315,076	3,943,261	\$ 3.34
2009	13,803,606	6,022	2,292	2,418,587	1,467,037	3,885,624	3.55
2008	13,803,602	5,918	2,332	2,536,907	1,047,336	3,584,243	3.85
2007	13,286,922	5,762	2,306	2,400,348	1,166,588	3,566,936	3.73
2006	13,286,922	5,734	2,317	2,389,842	1,205,408	3,595,250	3.70
2005	11,875,795	5,758	2,062	2,380,570	1,250,624	3,631,194	3.27
2004	11,875,990	5,346	2,221	2,283,669	1,156,048	3,439,717	3.45
2003	10,814,452	5,136	2,106	2,127,111	1,149,296	3,276,407	3.30
2002	11,582,600	4,879	2,374	2,019,824	1,098,624	3,118,448	3.71
2001	11,789,310	4,259	2,768	1,793,629	932,944	2,726,573	4.32

Note:

Full time student equivalent (FTSE) is defined as the total number of semester credit hours divided by 30.

McLennan County Junior College District

Faculty, Staff, and Administrators Statistics

Last Ten Fiscal Years (Unaudited)

	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001
Faculty										
Full-time	200	224	196	195	192	181	177	176	168	158
Part-time	245	218	209	194	186	170	163	146	139	156
Total	<u>445</u>	<u>442</u>	<u>405</u>	<u>389</u>	<u>378</u>	<u>351</u>	<u>340</u>	<u>322</u>	<u>307</u>	<u>314</u>
Percent:										
Full-time	<u>44.9%</u>	<u>50.7%</u>	<u>48.4%</u>	<u>50.1%</u>	<u>50.8%</u>	<u>51.6%</u>	<u>52.1%</u>	<u>54.7%</u>	<u>54.7%</u>	<u>50.3%</u>
Part-time	<u>55.1%</u>	<u>49.3%</u>	<u>51.6%</u>	<u>49.9%</u>	<u>49.2%</u>	<u>48.4%</u>	<u>47.9%</u>	<u>45.3%</u>	<u>45.3%</u>	<u>49.7%</u>
Staff and Administrators										
Full-time	341	367	338	319	319	309	299	295	280	271
Part-time	30	26	14	10	13	6	4	8	12	12
Total	<u>371</u>	<u>393</u>	<u>352</u>	<u>329</u>	<u>332</u>	<u>315</u>	<u>303</u>	<u>303</u>	<u>292</u>	<u>283</u>
Percent:										
Full-Time	<u>91.9%</u>	<u>93.4%</u>	<u>96.0%</u>	<u>97.0%</u>	<u>96.1%</u>	<u>98.1%</u>	<u>98.7%</u>	<u>97.4%</u>	<u>95.9%</u>	<u>95.8%</u>
Part-Time	<u>8.1%</u>	<u>6.6%</u>	<u>4.0%</u>	<u>3.0%</u>	<u>3.9%</u>	<u>1.9%</u>	<u>1.3%</u>	<u>2.6%</u>	<u>4.1%</u>	<u>4.2%</u>
Students per full-time faculty	<u>50</u>	<u>35</u>	<u>41</u>	<u>40</u>	<u>40</u>	<u>42</u>	<u>40</u>	<u>37</u>	<u>36</u>	<u>36</u>
Students per full-time staff member	<u>29</u>	<u>21</u>	<u>24</u>	<u>27</u>	<u>24</u>	<u>24</u>	<u>24</u>	<u>22</u>	<u>22</u>	<u>21</u>
Average annual faculty salary	\$ <u>61,403</u>	<u>59,074</u>	<u>54,980</u>	<u>54,858</u>	<u>53,281</u>	<u>50,501</u>	N/A	N/A	N/A	<u>44,075</u>

Note:

Average annual faculty salary data not available for all years.

McLennan County Junior College District

Enrollment Details

Last Nine Fiscal Years (Unaudited)

Student Classification	Fall 2009		Fall 2008		Fall 2007		Fall 2006		Fall 2005		Fall 2004		Fall 2003		Fall 2002		Fall 2001	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Freshman	5,316	58.24%	4,278	54.26%	4,601	56.95%	4,275	54.85%	4,457	58.16%	4,428	58.80%	4,234	60.01%	4,122	63.10%	3,978	64.86%
Sophomore	2,771	30.36%	2,175	27.59%	2,115	26.18%	2,212	28.38%	2,012	26.26%	2,021	26.84%	1,866	26.45%	1,617	24.76%	1,451	23.66%
Unclassified	1,041	11.40%	1,431	18.15%	1,363	16.87%	1,307	16.77%	1,194	15.58%	1,082	14.37%	955	13.54%	793	12.14%	704	11.48%
Total	9,128	100.00%	7,884	100.00%	8,079	100.00%	7,794	100.00%	7,663	100.00%	7,531	100.00%	7,055	100.00%	6,532	100.00%	6,133	100.00%
Semester Hour Load																		
Less than 3	69	0.76%	94	1.19%	84	1.04%	81	1.04%	76	1.00%	68	0.90%	86	1.22%	77	1.18%	74	1.20%
3-5 semester hours	1,496	16.39%	1,480	18.77%	1,389	17.19%	1,392	17.86%	1,242	16.27%	1,379	18.31%	1,246	17.66%	1,306	19.99%	1,085	17.63%
6-8 semester hours	1,726	18.91%	1,515	19.22%	1,519	18.80%	1,461	18.75%	1,393	18.25%	1,350	17.93%	1,276	18.08%	1,128	17.27%	1,068	17.36%
9-11 semester hours	1,494	16.37%	1,373	17.42%	1,425	17.64%	1,393	17.87%	1,381	18.09%	1,410	18.72%	1,374	19.47%	1,223	18.72%	1,071	17.41%
12-14 semester hours	3,640	39.88%	2,752	34.91%	2,903	35.93%	2,775	35.60%	2,850	37.34%	2,607	34.62%	2,422	34.32%	2,167	33.18%	2,168	35.23%
15-17 semester hours	613	6.72%	593	7.52%	680	8.42%	609	7.81%	606	7.94%	623	8.27%	577	8.18%	544	8.33%	599	9.74%
18 & over	90	0.99%	77	0.98%	79	0.98%	83	1.06%	85	1.11%	94	1.25%	76	1.08%	87	1.33%	88	1.43%
Total	9,128	100.00%	7,884	100.00%	8,079	100.00%	7,794	100.00%	7,633	100.00%	7,531	100.00%	7,057	100.00%	6,532	100.00%	6,153	100.00%
Average course load	9.6		9.3		9.5		9.4		9.7		9.7		9.9		9.9		10.2	
Tuition Status																		
Texas Resident (in-District)	7,602	84.04%	6,672	85.47%	6,573	85.16%	6,369	84.37%	6,304	85.04%	6,392	85.07%	5,988	85.03%	5,547	85.33%	5,166	84.66%
Texas Resident (out-of-District)	1,272	14.06%	1,003	12.85%	1,025	13.28%	1,041	13.79%	983	13.26%	1,016	13.52%	950	13.49%	872	13.41%	827	13.55%
Non-Resident Tuition	172	1.90%	131	1.68%	120	1.55%	139	1.84%	126	1.70%	106	1.41%	104	1.48%	82	1.26%	109	1.79%
Total	9,046	100.00%	7,806	100.00%	7,718	100.00%	7,549	100.00%	7,413	100.00%	7,514	100.00%	7,042	100.00%	6,501	100.00%	6,102	100.00%

Note:
Information not available for ten years of trend information.

McLennan County Junior College District

Student Profile

Last Nine Fiscal Years (Unaudited)

Gender	Fall 2009		Fall 2008		Fall 2007		Fall 2006		Fall 2005		Fall 2004		Fall 2003		Fall 2002		Fall 2001	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Female	6,086	66.67%	5,294	67.15%	5,396	66.79%	5,231	67.12%	5,179	67.58%	5,143	68.25%	4,803	68.04%	4,427	67.51%	4,074	66.43%
Male	3,042	33.33%	2,590	32.85%	2,683	33.21%	2,563	32.88%	2,484	32.42%	2,393	31.75%	2,256	31.96%	2,131	32.49%	2,059	33.57%
Total	9,128	100.00%	7,884	100.00%	8,079	100.00%	7,794	100.00%	7,663	100.00%	7,536	100.00%	7,059	100.00%	6,558	100.00%	6,133	100.00%
Ethnic Origin																		
White	5,726	62.73%	5,051	64.07%	5,239	64.85%	5,023	64.45%	4,992	65.14%	4,999	66.33%	4,786	67.80%	4,448	67.83%	4,220	68.81%
Hispanic	1,559	17.08%	1,299	16.48%	1,319	16.33%	1,230	15.78%	1,142	14.90%	1,095	14.53%	983	13.93%	857	13.07%	799	13.03%
African American	1,666	18.25%	1,382	17.53%	1,364	16.88%	1,396	17.91%	1,373	17.92%	1,295	17.18%	1,154	16.35%	1,126	17.17%	991	16.16%
Asian	109	1.19%	94	1.19%	91	1.13%	83	1.06%	97	1.27%	92	1.22%	73	1.03%	66	1.01%	61	0.99%
Foreign	43	0.47%	36	0.46%	27	0.33%	34	0.44%	29	0.38%	31	0.41%	43	0.61%	34	0.52%	34	0.55%
Native American	19	0.21%	22	0.28%	39	0.48%	28	0.36%	30	0.39%	24	0.32%	20	0.28%	27	0.41%	28	0.46%
Unknown/unreported	6	0.07%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Total	9,128	100.00%	7,884	100.00%	8,079	100.00%	7,794	100.00%	7,663	100.00%	7,536	100.00%	7,059	100.00%	6,558	100.00%	6,133	100.00%
Age																		
Under 18	988	10.82%	977	12.39%	912	11.29%	729	9.35%	637	8.31%	726	9.63%	663	9.39%	577	8.80%	530	8.64%
18 -21	3,407	37.32%	3,066	38.89%	3,260	40.35%	3,163	40.58%	3,134	40.90%	3,117	41.36%	2,981	42.23%	2,854	43.52%	2,854	46.54%
22 - 24	1,243	13.62%	1,110	14.08%	1,075	13.31%	1,051	13.48%	1,028	13.42%	947	12.57%	871	12.34%	784	11.95%	720	11.74%
25 - 35	2,161	23.67%	1,660	21.06%	1,707	21.13%	1,692	21.71%	1,710	22.32%	1,660	22.03%	1,480	20.97%	1,343	20.48%	1,157	18.87%
36 - 50	1,065	11.67%	843	10.69%	918	11.36%	955	12.25%	957	12.49%	910	12.08%	863	12.23%	821	12.52%	719	11.72%
51 & over	264	2.89%	228	2.89%	207	2.56%	204	2.62%	197	2.57%	176	2.34%	201	2.85%	179	2.73%	153	2.49%
Total	9,128	100.00%	7,884	100.00%	8,079	100.00%	7,794	100.00%	7,663	100.00%	7,536	100.00%	7,059	100.00%	6,558	100.00%	6,133	100.00%
Average Age	26		25		25		25		26		25		25		25		25	

Note:

Information not available for ten years of trend information.

McLennan County Junior College District

Student Transfers to Senior Institutions

Last Nine Fiscal Years (Unaudited)

	Fall 2009		Fall 2008		Fall 2007		Fall 2006		Fall 2005		Fall 2004		Fall 2003		Fall 2002		Fall 2001	
	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students
Texas A&M University	151	15.91%	79	19.36%	173	20.47%	162	19.71%	146	17.59%	144	19.07%	149	20.08%	152	26.71%	137	23.38%
University of Texas at Austin	66	6.95%	0	0.00%	71	8.40%	57	6.93%	54	6.51%	42	5.56%	52	7.01%	68	11.95%	60	10.24%
Texas Tech University	61	6.43%	20	4.90%	53	6.27%	58	7.06%	68	8.19%	69	9.14%	68	9.16%	41	7.21%	46	7.85%
Texas State University	86	9.06%	29	7.11%	79	9.35%	83	10.10%	86	10.36%	83	10.99%	87	11.73%	62	10.90%	59	10.07%
Tarleton State University	302	31.82%	166	40.69%	211	24.97%	173	21.05%	168	20.24%	147	19.47%	138	18.60%	68	11.95%	98	16.72%
Sam Houston State University	26	2.74%	9	2.21%	22	2.60%	36	4.38%	46	5.54%	29	3.84%	27	3.64%	28	4.92%	30	5.12%
University of North Texas	60	6.32%	28	6.86%	69	8.17%	71	8.64%	75	9.04%	86	11.39%	74	9.97%	47	8.26%	48	8.19%
University of Texas at Arlington	149	15.70%	63	15.44%	121	14.32%	150	18.25%	150	18.07%	115	15.23%	104	14.02%	50	8.79%	59	10.07%
Stephen F. Austin State University	38	4.00%	10	2.45%	34	4.02%	18	2.19%	29	3.49%	30	3.97%	29	3.91%	39	6.85%	36	6.14%
University of Houston	10	1.05%	4	0.98%	12	1.42%	14	1.70%	8	0.96%	10	1.32%	14	1.89%	14	2.46%	13	2.22%
	<u>949</u>	<u>100.00%</u>	<u>408</u>	<u>100.00%</u>	<u>845</u>	<u>100.00%</u>	<u>822</u>	<u>100.00%</u>	<u>830</u>	<u>100.00%</u>	<u>755</u>	<u>100.00%</u>	<u>742</u>	<u>100.00%</u>	<u>569</u>	<u>100.00%</u>	<u>586</u>	<u>100.00%</u>

Source: Texas Higher Education Coordinating Board and National Student Clearinghouse.

Notes:

Does not include private institutions or individuals who could not be located.
Information not available for ten years of trend information.

McLennan County Junior College District

Capital Asset Information

Last Nine Fiscal Years (Unaudited)

	2010	2009	2008	2007	2006	2005	2004	2003	2002
Academic buildings	15	16	13	13	13	13	13	13	13
Square footage (in thousands)	538	549	304	304	304	304	304	304	304
Libraries	1	1	1	1	1	1	1	1	1
Square footage (in thousands)	70	70	70	70	70	70	70	70	70
Number of Volumes (in thousands)	78	84	83	83	82	80	80	80	80
Administrative and support buildings	18	16	12	12	12	11	11	11	11
Square footage (in thousands)	493	458	240	240	240	222	222	222	222
Dining facilities	2	2	2	2	2	2	2	2	2
Square footage (in thousands)	15	15	15	15	15	15	15	15	15
Average daily customers	1000	900	750	700	500	500	500	500	500
Athletic facilities									
Square footage (in thousands)	43	43	43	43	43	25	25	25	25
Stadiums	2	2	2	2	2	2	2	2	2
Gymnasiums	2	2	2	2	2	2	2	2	2
Fitness centers	2	2	2	2	2	2	2	2	2
Tennis courts	8	8	8	8	8	8	8	8	8
Plant facilities									
Square footage (in thousands)	1,077	1,077	614	614	614	596	596	596	596
Transportation									
Cars	5	6	6	6	5	5	6	6	3
Light trucks/vans	10	10	12	11	12	14	14	14	13
SUV's	7	6	5	5	4	3	2	2	2
Buses	2	2	3	3	3	3	2	2	1

Note:

Information not available for ten years of trend information.

**Compliance, Internal Control and
Federal and State Awards Section**



Report on Internal Control over Financial Reporting and on
Compliance and Other Matters Based on an Audit of Financial Statements
Performed in Accordance with *Government Auditing Standards*

The Board of Trustees
McLennan County Junior College District:

We have audited the financial statements of the business-type activities and the discretely presented component unit of McLennan County Junior College District (the District) as of and for the year ended August 31, 2010, which collectively comprise the District's basic financial statements, and have issued our report thereon dated November 18, 2010. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. The financial statements of McLennan Community College Foundation, a discretely presented component unit of the District, were not audited in accordance with *Government Auditing Standards*.

Internal Control over Financial Reporting

In planning and performing our audit, we considered the District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control such there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of the Board of Trustees, management, federal and state awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Jayns, Reitzmer, Boyd & Threll, P.C.

November 18, 2010



Report on Compliance with Requirements
Applicable to Each Major Federal and State Program and
Internal Control over Compliance in Accordance with
OMB Circular A-133 and
Uniform Grant Management Standards

The Board of Trustees
McLennan County Junior College District:

Compliance

We have audited the compliance of McLennan County Junior College District (the District) with the types of compliance requirements described in the *U. S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* and the *Uniform Grant Management Standards* that could have a direct and material effect on each of the District's major federal and state programs for the year ended August 31, 2010. The District's major federal and state programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal and state programs is the responsibility of the District's management. Our responsibility is to express an opinion on the District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; *OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations*; and the *Uniform Grant Management Standards*. Those standards and *OMB Circular A-133* require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the District's compliance with those requirements.

In our opinion, the District complied, in all material respects, with the requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended August 31, 2010.

Internal Control over Compliance

The management of the District is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal and state programs. In planning and performing our audit, we considered the District's internal control over compliance with requirements that could have a direct and material effect on a major federal or state program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with *OMB Circular A-133*, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the Board of Trustees, management, and federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Jaynes, Reitzmer, Boyd & Therrell, P.C.

November 18, 2010

McLennan County Junior College District
Schedule of Findings and Questioned Costs
(Continued)

(2) Financial Statement Findings

None noted.

(3) Federal Award Findings

None noted

(4) State Award Findings

None Noted